



ATTORNEY GENERAL'S CHAMBERS

ANNUAL REPORT 2025



TABLE OF CONTENTS

02

ACKNOWLEDGEMENTS

03

THE VISION

03

THE MISSION

03

THE VALUES

04 - 05

MESSAGE BY THE ATTORNEY GENERAL
HON. LESLIE MONDESIR

06

ORGANIZATIONAL CHART

07 - 10

MANAGEMENT TEAM

11 - 15

ADMINISTRATION UNIT

16 - 19

ACCOUNTS UNIT

20 - 37

PROFILE CORNER:
REGISTRY OF COMPANIES AND
INTELLECTUAL PROPERTY

38 - 49

MESSAGE
FROM THE SOLICITOR GENERAL
ADVICE AND LITIGATION ANNUAL REPORT
2025/2026 OVERVIEW

50 - 55

NATIONAL ANTI-MONEY LAUNDERING
OVERSIGHT COMMITTEE (NAMLOC)

56 - 63

APPENDIX 1



Annual Report 2025

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ACKNOWLEDGEMENTS

I wish to extend sincere thanks to the Heads and staff at Chambers for completion of this Annual Report. I must applaud Permanent Secretary Juliana Alfred's leadership on this project and Mr. Viannie Aimable for the continued graphic support.

Honourable Leslie V. Mondesir
30/6/2026

THE VISION

We envision a customer focused, highly effective, driven team, committed to delivering legal services of the highest professional standards.

THE MISSION

To deliver quality and timely legal services with integrity and professionalism to fulfill the mandate of the Government of Saint Lucia.

THE VALUES

1. Integrity – we will be honest, fair, confidential and ethical in all our relations.
2. Respect - we will treat our team and customers with the utmost courtesy and respect.
3. Professionalism – we are committed to professional best practices in the public service and aim to foster seamless synergy with other government Departments and Ministries.
4. Transparency – we will be open and accountable in our activities.



MESSAGE BY THE ATTORNEY GENERAL

The publication of this Annual Report provides an important opportunity to reflect on a year defined by dedicated public service, institutional advancement, and an unwavering commitment to upholding the rule of law in Saint Lucia. For the period March 2025–March 2026, the Attorney General’s Chambers continued to advance the Government’s legislative agenda, deliver sound legal counsel, strengthen regulatory frameworks, and provide essential services to the public. The accomplishments highlighted in this report are a testament to the professionalism, collaboration, and steadfast dedication of the officers and staff whose collective efforts ensure that the mission of the Attorney General’s Chambers is consistently realized.

Throughout the year under review, the Chambers played a central role in supporting national development through the drafting and enactment of significant legislation, the effective representation of the Government in litigation, the modernization of legal operations, and the continued enhancement of services provided by the Registry of Companies and Intellectual Property. These achievements reflect our commitment to ensuring that Saint Lucia’s legal and institutional frameworks remain robust, modern, and responsive to the evolving needs of our society.

As Saint Lucia intensified its national preparations for the upcoming FATF 5th Round Mutual Evaluation, Chambers and by extension NAMLOC Secretariat has focused on strengthening technical compliance, enhancing effectiveness across all Immediate Outcomes, and ensuring sustained coordination among competent authorities. The 5th Round places greater emphasis on risk understanding, supervisory outcomes, beneficial ownership transparency, and demonstrable results—areas that guided the national work programme throughout the year.

A key priority of the Department has been fostering a culture of innovation by embracing technology. Our continued investment in digital infrastructure—including modern case and document management systems and the introduction of a fully integrated legal AI workflow solution for the Advice and Litigation Unit—demonstrates our dedication to improving efficiency, accountability, and service delivery. These advancements ensure that the

Department is well positioned to meet the demands of an increasingly digital environment.

As important has been our investment in our greatest asset—our team. Through professional development initiatives, leadership training, staff recognition programmes, and organizational strengthening, we continue to build a resilient, motivated, and highly skilled workforce committed to excellence, integrity, and professionalism. The achievements outlined in this report are the result of the hard work and dedication of every member of the Attorney General’s Chambers. I extend my sincere appreciation to the Permanent Secretary, the Solicitor General, the Director of Legislative Drafting, the Registrar of Companies and Intellectual Property, the Secretariat and members of the National Anti-Money Laundering Oversight Committee, Heads of Units, Crown Counsel, and all administrative and support staff. Your professionalism and commitment have contributed to another successful year of service to the people of Saint Lucia. I also wish to acknowledge our many stakeholders—including Government Ministries and Departments, the Judiciary, regional and international partners, members of the Bar, and the wider public—for their continued collaboration and support in advancing the administration of justice and good governance. While we celebrate the progress made, we remain mindful of the work that lies ahead. The social, legal, and business landscape continues to evolve, requiring adaptability, innovation, and an unwavering commitment to accountability and the rule of law. The Attorney General’s Chambers will continue to strengthen its institutional capacity, enhance service delivery, and support the Government’s priorities and national development objectives.

This Annual Report serves as a transparent account of our work and reaffirms our commitment to serving the people of Saint Lucia with integrity, professionalism, and excellence.

Honourable Leslie Mondesir
Attorney General



ATTORNEY GENERAL'S CHAMBERS

ORGANIZATIONAL STRUCTURE



MANAGEMENT TEAM



ATTORNEY GENERAL

Mr. Leslie Vincent Mondesir was born in the city of Castries. He completed his Legal Education at the Hugh Wooding Law School and was admitted to practice law in October 1999. Mr. Mondesir was appointed Attorney General of Saint Lucia in 2021. He is currently in his second term as Attorney General from December 2025. He has over 25 years' experience in litigation and as a Crown Prosecutor in the Office of the Director of Public Prosecutor and defence Attorney in private practice; he brings a wealth of knowledge and expertise to this role.

During the period 2011-2016, he was appointed by the Governor General of Saint Lucia on three occasions to be an acting Senator in the Upper House of the Parliament of Saint Lucia. Mr. Mondesir has also acted as a Receiver. As a member of the wider society, Mr. Mondesir has held the following Board appointments:

1. Member of the Development Control Authority Board
2. Commissioner on the National Water and Sewerage Commission
3. Customs Appeal Commissioner
4. Member of the Saint Lucia Bar Association Disciplinary Committee.



PERMANENT SECRETARY

Ms. Juliana Alfred joined the team as Permanent Secretary at Chambers in 2017, she has served as a Permanent Secretary within the Government of Saint Lucia from 2013. Ms. Alfred's areas of expertise and training include Human Resource Management, Project Management, and Anti Money Laundering Specialist. She has also worked extensively in the design of social protection systems, including safety nets & labour market policies within the Saint Lucia Social Development Fund, the National Community Foundation and the National Initiative to Create Employment. Ms. Alfred possesses a Bachelor's of Science (BSC) and a Master's of Science (MSC) from the University of the West Indies, Director Education & Accreditation Program (DEAP) Certificate from the Chartered Institution of Canada (A.C.C.) and (H.R.C.C.C.) designation from the Caribbean Governance Institute. She is also a certified Anti Money Laundering Specialist (CAMS). Ms. Alfred has also served as a national and regional civil society leader advocating for empowerment of vulnerable groups and inclusive governance.

MANAGEMENT TEAM



SOLICITOR GENERAL

Mr. Seryozha Cenac is an attorney-at law with over seventeen (17) years post Bar experience having been called to the English Bar in June 2004 and to Saint Lucia's Bar in June 2007. Mr. Cenac joined Chambers as a Senior Crown Counsel in March 2017. Prior to this initial appointment, Mr. Cenac practiced for five (5) years, as a Crown Prosecutor in the Office of the Director of Public Prosecutions, then as in-house counsel for Invest Saint Lucia. He has litigated at all levels of the court including the Privy Council, with three (3) notable appearances in 2025 before the Caribbean Court of Justice. Mr. Cenac was appointed as Solicitor General in June 2025 after acting in the office for one year.



DIRECTOR OF LEGISLATIVE DRAFT UNIT

Ms. Gillian Vidal-Jules joined the Attorney General's Chambers in February, 2001 as Crown Counsel after obtaining a LLB(Hons.) from the University of the West Indies, Cave Hill, Barbados, the Legal Education Certificate from the Hugh Wooding Law School in Trinidad and Tobago and being called to the Bar in Saint Lucia. She was subsequently appointed as a Legislative Drafter during which time she obtained the LLM in Legislative Drafting from the University of the West Indies, Cave Hill, Barbados. On completion, Ms. Vidal-Jules was appointed as Deputy Director of Legislative Drafting in 2008 and was Acting Director of Legislative Drafting before she left the Attorney General's Chambers in 2010. Throughout 2010 to 2015 she drafted legislation for jurisdictions such as St. Vincent and the Grenadines, St. Kitts and Nevis and Grenada and worked with organizations including the Eastern Caribbean Telecommunications Authority. Ms. Vidal-Jules returned to the Attorney General's Chambers in October, 2015 as Director of Legislative Drafting and has drafted many Bills and Statutory Instruments, provided strategic direction to the Legislative Drafting Unit and improved the overall quality of the laws of Saint Lucia in keeping with the Legislative Agenda and Budget Address given at the beginning of every financial year.

MANAGEMENT TEAM



REGISTRAR, REGISTRY OF COMPANY OF INTELLECTUAL PROPERTY

Ms. Tamara A. Mathurin is an Attorney-at-Law admitted to practice before the Eastern Caribbean Supreme Court in Saint Lucia in 2018. She currently serves as Registrar at the Registry of Companies and Intellectual Property within the Attorney General's Chambers.

In this capacity, Ms. Mathurin is responsible for the administration and regulation of companies and intellectual property in accordance with applicable legislation. Her duties include providing legal advice to Government ministries and agencies, conducting hearings and rendering determinations, and overseeing the operations of the Registry. She also represents Saint Lucia at regional and international meetings and contributes to policy discussions on corporate and intellectual property matters.

Ms. Mathurin previously served as Deputy Registrar and Acting Registrar within the Attorney General's Chambers, where she was engaged in the examination of trademark applications, preparation of legal opinions, and the administration of corporate and intellectual property registrations. Prior to this, she served as a Judicial Research Assistant with the Eastern Caribbean Supreme Court, providing legal research and drafting support in appellate matters.

Ms. Mathurin holds a Bachelor of Laws (LLB) with Upper Second Class Honours from the University of the West Indies and a Legal Education Certificate from the Hugh Wooding Law School.



ACCOUNTANT

Mr. Pedro Claircin started as an Assistant Accountant at the Attorney General's Chambers in February 2017. The Accounts Unit is now headed by Mr. Claircin as the Accountant with the additional positions of Assistant Accountant and Accounts Clerk. The Accounts Unit has experienced an expansion during his stewardship to ensure alignment with requisite laws including providing services for revenue collection, procurement of goods and services and financial reporting.

Mr. Claircin has also played a significant role in overseeing Government implementation of the new computer base systems for financial reporting and budget preparation.

MANAGEMENT TEAM



HUMAN RESOURCE OFFICER

Mrs. Eve Clairmont has been employed at the Human Resource Officer at the Attorney General's Chambers from August 2019 to present.

She holds a certificate from Dale Carnegie in Effective Communication and Human Resource Management, an International Diploma in Admin/Personal Assistant and Secretarial Duties, a Certificate in Social work; a Diploma in Theology.

The Human Resource Officer assists in the Administrative team in:-

- Maintaining employee records and HR databases
- Facilitating employee engagement and performance management initiatives
- Staff engagements in fostering team work and engaging staff in social activities.



DIRECTOR, NATIONAL ANTI-MONEY LAUNDERING CORRUPTION OVERSIGHT COMMITTEE (NAMLOC)

Ms. Ssavanna Seales is an Attorney-at-Law admitted to practise in Grenada and Trinidad and Tobago, with professional experience spanning civil and criminal litigation, corporate advisory services, regulatory compliance, and anti-money laundering and counter-terrorist financing (AML/CFT).

Prior to joining NAMLOC, Ms. Seales practised as an Associate Attorney-at-Law in Grenada, representing clients in a wide range of civil, criminal and commercial matters, including banking and finance, property disputes, estate administration, corporate matters, and regulatory compliance.

She has recently assumed the role as Director of the National Anti-Money Laundering Oversight Committee (NAMLOC) Secretariat within the Attorney General's Chambers of Saint Lucia. She coordinates national AML/CFT and counter-proliferation financing initiatives, supports implementation of international standards, and coordinates the secretariat's preparations for Saint Lucia's Fifth Round Mutual Evaluation.

ADMINISTRATION UNIT



The Administration Unit (the Unit) provides overall administrative support to the Advice and Litigation Unit, the Legislative Drafting Unit (LDU) and the Registry of Companies and Intellectual Property (ROCIP) within the Attorney General's Chambers (Chambers). This Unit is responsible for the management of pooled resources, enablement of operative communication between the sections and effective day-to-day functional demands. An integrated approach for delivery of the legal and administrative services at Chambers has resulted in a unified and high-quality of such services. The team in the Unit is headed by the Permanent Secretary and comprises an Accountant, Human Resource Officer, Assistant Accountant, Accounts Clerks, Clerk/Typist, Receptionist, Office Assistant/Drivers and other ancillary staff.

During the year under review the administration unit continued to assist with the following:

- Capacity Building
- Human Resources
- Ensuring compliance with Government and internal policies
- Information Technology support.

CAPACITY BUILDING

During the period April 2025 – March 2026 staff of the Attorney General's Chambers participated in a number of professional workshops and certification programmes to improve employee

knowledge, skills and competencies. Officers attended and completed the following training programmes:

Training Division of the Department of the Public Service:

- Time and Workload Management
- Critical Thinking and Innovation
- Conquering Your Fear of Speaking in Public.

The University of the West Indies Open Campus through the Training Division of the Public Service:

- Business Writing and Communication
- Health and Safety.

A Heads of Department Retreat was held during this period to enhance strategic alignment and improve the effectiveness and efficiency of operations. A Leadership Capacity Building Session entitled "Governing and Managing: A Systems Approach" was facilitated by Dr. Alison Foster of KMA Consulting, based on the facilitator's Book Designed to Thrive: A Pathway to Building Resilient Systems. The team was introduced to the concept of governing and managing as a System by applying international best practices using the Clarity-Teams-Systems Framework. The Session included presentations on organizational identity and strategic priorities, the human system underpinning governance and management and the role of reporting. At the Heads of Department Meeting held after this session, it was agreed that there would be a stronger focus on strategic priorities to achieve a systems approach within Chambers.



During the review period, the Unit fostered a positive workplace culture by organizing various activities, such as a General Staff Meeting and social events. Planning for the annual retreat was slated for the beginning of the next review period.

At the General Staff Meeting held on 2 September, 2025 the Staff at Chambers were presented with the following awards from the various categories:



Forty-six (46) special tokens were also presented to employees from the different units at Chambers.

Social events were organized for Chambers through the creation of a Social Committee and contributions by staff members during the period and consisted of the following:

- **Public Service Day Activities:** Held on 21 June, 2025 to which staff were invited to an ecumenical praise and worship service at the Minor Basilica of the Immaculate Conception in Castries. Management also treated staff to a special lunch.
- **La Rose festival:** Celebrated on 30 August each year to honor the La Rose society. On this day, staff at Chambers wore bright shades of red and pink to symbolize the beauty and strength of the rose flower.
- **La Marguerite festival:** Celebrated on 17 October of each year to honor the second of Saint Lucia's flower societies. On this day, staff at Chambers actively participated in the festival by wearing colours blue and white depicting the La Maguerite flower.
- **Creole Breakfast for Jounen Kweyol:** Held on 24 October, 2025 this was a cultural celebration that was warmly embraced by staff and hailed as an absolute success by all who participated.
- **Christmas Dinner and Dance:** Held on 6 December, 2025 at the Administrative Financial Centre at Pointe

Seraphine. Staff were presented with gifts, certificates and other tokens of appreciation. In addition, the staff at the Registry of Companies and Intellectual Property received a special commendation from management in recognition of their outstanding commitment during the recent relocation efforts. This gala dinner was deemed a resounding success.

- Valentine's Day – Cherry Pal: Held during the week of February 9 – 13, 2026, the staff at Chambers engaged in a Cherry Pal activity. The week's activities culminated with an exchange of gifts on February 13, 2026.
- Independence Celebration: An Ecumenical Service, to celebrate the 47th anniversary of Independence, under the theme "Douvan Ansanm; Nourishing Our People, Strengthening Our Nation," took place on Friday, 20th February 2026, at the St Lucy's Parish National Shrine in Micoud. Staff participated in an enjoyable and tasty English breakfast from the Management, this was organized by the Social Committee. Chambers also attended the small business showcase held in Vieux Fort later that day. The Permanent Secretary treated all who attended the church service to lunch.
- International Women's Day: Celebrated on March 8th annually. Staff decorated the office, dressed in beautiful attire and enjoyed a treat from the Social Committee and Management.

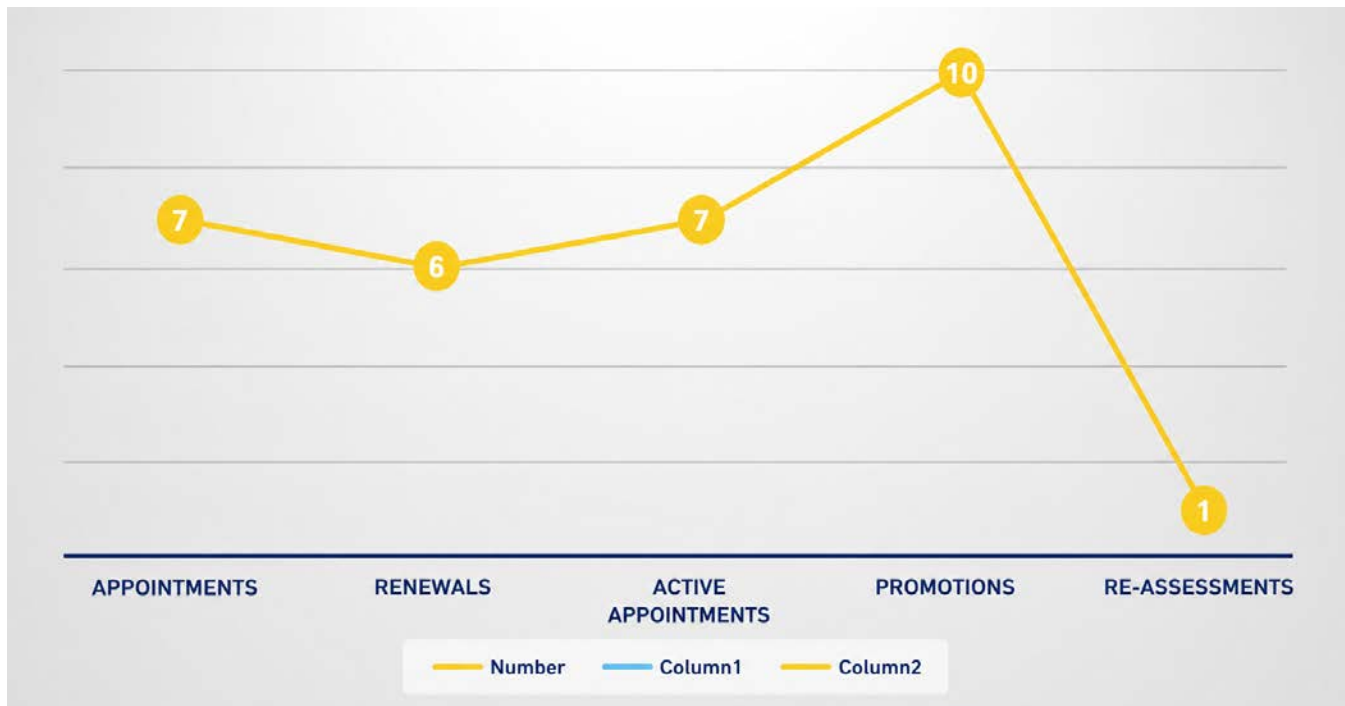
HUMAN RESOURCES

The Attorney General's Chambers currently has a total of 64 members of staff consisting of permanent and contractual workers. During the period April 2025 to March 2026 there were appointments, renewals, promotions, acting appointments and re-assignment. Some of the staff who benefited from Promotions, Acting Appointments and Re-assignment during the period as follows: -

Name	Acting Appointments/ Promotions/Re-assignment
Wenn Desir	Acting Appointment as Assistant Accountant
Gisele Joseph	Promoted to the post as Administrative Secretary
Nakisha Haynes	Promoted to the post of Secretary IV

Kerrine Jn. Pierre-Allembert	Acting Appointment to the post of Secretary III
Aleysa Edwin	Acting Appointment as Secretary IV
Gemma Cyril	Acting Appointment to the post of Secretary IV
Clara Hyacinth	Promoted to the post of Secretary II
Acting Appointment to the post of Secretary III	
Jevani Joseph	Promoted to the post of Secretary I
Zhane Florent	Acting Appointment to the post of Secretary II
Shquarn Wilkinson	Appointed to the post of Clerk/typist Acting Appointment to the post of Secretary I
Etha Francis	Acting Appointment to the post as Administrative Secretary
Cindie Dorius	Promoted to the post of Assistant Registrar
Leah Richard	Promoted to the post of Administrative Secretary
Shamara Avril	Promoted to the post of Secretary I
Kanasha Simond	Promoted to the post of Intellectual Property Officer 1
Tenica Prosper	Re-assignment as Supernumerary Clerk
Kasheem Bruce	Promoted to the post of Clerk/Typist
Crescent Philip	Promoted to the post of Office Assistant II

Appointments were made for six (6) legal officers in the Advice and Litigation Unit and one permanent staff member in the Unit. The six (6) renewals were for existing legal officers employed with the Advice and Litigation Unit, LDU and ROCIP and the seven (7) Acting Appointments were principally for positions in the Accountants Section, secretaries and within ROCIP. There were ten promotions within Chambers for administrative staff. The number of appointments, renewals, promotions, acting appointments and re-assignments are indicated in the graph below:



COMPLIANCE WITH GOVERNMENT AND INTERNAL POLICIES

In its efforts to ensure compliance with Government policies, Chambers adhered to the Staff Orders for the Public Service (the Staff Orders) which provides rules governing the general conduct of public officers, policies set by the Ministry of the Public Service and laws. In particular, during the review period, the Unit complied with the Staff Orders for the appointments and promotions indicated above. The Staff Orders were adhered to with respect to salaries and allowances, the conduct of officers regarding hours of work, attendance register and engagement in trade union activities. In keeping with the Staff Orders leave was processed as it relates to sick leave, maternity leave and study leave. Performance appraisals were conducted in accordance with the Staff Orders and the Performance Management System of the Ministry of the Public Service. Additionally, Chambers participated in the Summer Employment Programme by facilitating law students studying in the United Kingdom and law students studying at the University of the West Indies to undergo internship at Chambers.

The Strategic Plan 2023-2026 was actively pursued during the period. The key strategies were undertaken by the activities highlighted in the following table:

Key Strategy	Activity
Regular engagement with Management Discussion Analysis	Heads of Departments meetings are held once a month and included reports from each Head of Department and discussions on inputs and outputs of each Unit within Chambers.
Team engagement activities	As mentioned above, there was a General Staff Meeting and several social events during the review period.
Goal setting and strategic planning	Each Unit within Chambers set goals in regular departmental meetings.
Establish clear targets to improve performance monitoring	As part of the Performance Management System, targets have been created for each officer at Chambers.

Key Strategies	Activity
Improve the use of technology to support operations	In the Advice and Litigation Unit, introduction of the Cleo software a data and document management system and Office 365 to share documents and simultaneous storage. Protege AI which is an AI data platform that provides real-world datasets and expertise through LexisNexis has been utilized by the Advice and Litigation Unit.
Improve processes and operational/internal capacity	At ROCIP, the expansion of the digiGov service to provide the public with electronic access for the registration of companies and intellectual property. Generally, the appointment and promotion of staff within Chambers and the advancement of restructuring Chambers.
Use of online resources for training	To be pursued in the next review period.
Use technology to reduce operating cost	The improvement in the use of technology to support operations and improvement in processes and operational and internal capacity led to a reduction of operating costs.
Increase public relations and visibility	Website updating, Annual Report and public service announcements for the National Anti-Money Laundering Oversight Committee during the review period has increased public relations and visibility.
Draft more accurate and relevant legislation	Activities provided under the section on the LDU.
Legal Reform	Activities provided under the section on the Advice and Litigation Unit.

The table above indicates that most of the key strategies were accomplished during the review period. There is still the need to concentrate on strategic planning and the use of online resources for training.

The Emergency Response Plan developed by Chambers was used throughout the review period including the improvement of safety through collaboration with the Saint Lucia Fire Service.

INFORMATION TECHNOLOGY SUPPORT

A wireless connection, phones and laptops were provided to staff members to facilitate the execution of duties.

Over the review period, the Unit has worked closely with the Government Information and Technology Services (GITS) to provide email services, hardware and software assistance to address issues like password resets and network outages.

The website for Chambers was being refined through external support to provide improved content that centers more on the core values and purposes of Chambers. The site experience will be enhanced with new tools and services that will allow a unique platform tailored to individual user needs.

The document management systems used at Chambers has been expanded by moving from the use of Alfresco to DocDash. Alfresco is an open source program that allowed for the modification of specific needs. However, DocDash is accessible anywhere without the need for a Virtual Private Network. It is cloud and web-based and is an automated filing system that is driven by Artificial Intelligence allowing for a more secure filing system to be achieved.

By the end of the review period, the Administration Unit facilitated the increase of skills and competencies building the employee experience, regulatory adherence and technical assistance.

ACCOUNTS UNIT



The Attorney General's Chambers was included in the implementation of two new systems for financial reporting and budget preparation INFOR CLOUD SUITE and QUESTICA for the financial period 2025/2026

INFOR CLOUD SUITE is a financial reporting system that streamlines business processes with real time data, enabling improved productivity and rapid secure digital transformation. As a cloud-based system there is improved flexibility which ensures no restrictions for remote access by Government officers.

QUESTICA is a cloud-based budgeting, performance and transparency software suite designed for the public sector. Key features of Questica includes:

- Operating, capital and salary budgeting tools for comprehensive budget development, including personnel planning and capital project tracking.
- Performance management that enables tracking of KPI (Key Performance Indicators) to monitor performance and link it to financial outcomes.
- Advanced Calculation Engine (ACE) that allows users to create complex diver-based models for revenue and expense forecasting.
- Reporting a robust reporting center for generating custom reports, dashboards and visualizations.



- Integration capabilities that integrates with all major financial, human resource and payroll systems.

It is expected that these new systems, with the revised legislation specifically the Public Finance Management Act, Cap 15.01 and the Public Procurement Regulations, Cap 15.01 will create a seamless and efficient service for Government's internal and external stakeholders.

Revenue Performance
Registry of Companies and Intellectual Property (ROCIP)
Actual revenue vs. Budgeted revenue (April 2025 to March 2026) ROCIP

	ACTUAL REVENUE	BUDGETED REVENUE	VARIANCE
April 2025	193,219	203,362	(10,143)
May 2025	190,925	170,869	20,056
June 2025	165,275	173,503	(8,228)
July 2025	181,300	183,501	(2,201)
August 2025	171,404	233,022	(61,618)
September 2025	184,573	157,546	27,027
October 2025	163,350	77,712	85,638
November 2025	152,154	199,117	(46,963)
December 2025	71,567	157,047	(85,480)
January 2026	93,133	156,818	(63,685)
February 2026	110,189	186,496	(76,307)
March 2026	138,153	210,521	(72,368)
Total	1,815,242	2,109,514	(294,272)

Table 1.1

The above table 1.1 refers to the revenue collection performance of the Registry of Companies and Intellectual Property for the fiscal period April 2025 to March 2026.

According to the statistics, revenue collections fell short of budget by 294,272. This adverse variance may have resulted because of the waiver of late fees for corporate filings under the Tax Amnesty Program implemented by during the period under review.

Line graph Actual revenue vs. Budgeted revenue (April 2025 to March 2026) (ROCIP)

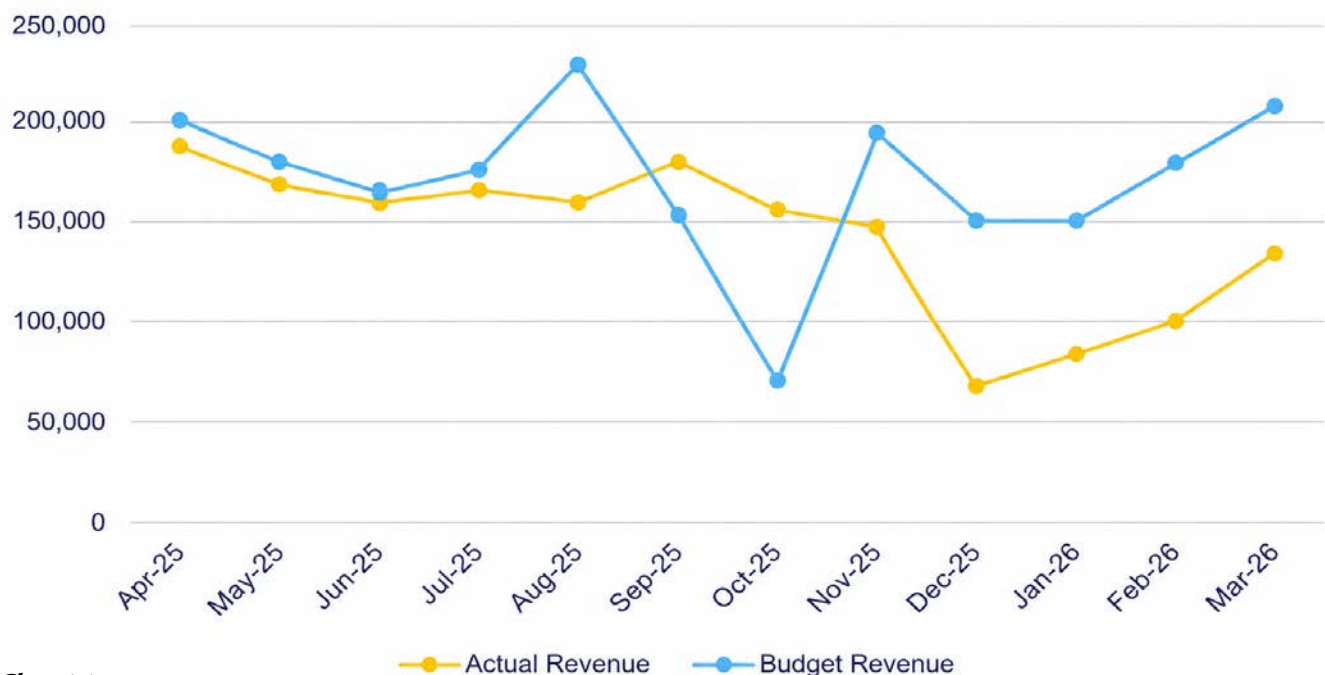


Chart 1.1

Chart 1.1 is a graph of the information contained in Table 1.1 actual revenue versus budget revenue for April 2025 to March 2026 for Registry of Companies and Intellectual Property (ROCIP)

ADMINISTRATION
Actual revenue vs. Budgeted revenue (April 2025 to March 2026) CHAMBERS

	ACTUAL REVENUE	BUDGETED REVENUE	VARIANCE
April 2025	48,852	69,006	(20,154)
May 2025	50,438	61,883	(11,445)
June 2025	25,206	50,288	(25,082)
July 2025	43,200	37,514	5,686
August 2025	29,000	32,042	(3,042)
September 2025	22,500	32,972	(10,472)
October 2025	40,800	47,113	(6,313)
November 2025	34,254	42,810	(8,556)
December 2025	46,100	67,993	(21,893)
January 2026	27,900	40,910	(13,010)
February 2026	32,775	36,345	(3,570)
March 2026	39,262	49,849	(10,587)
Total	440,287	568,725	(128,438)

Table 2.1

The above table 2.1 refers to the revenue collection performance of Administration Unit for the fiscal period April 2025 to March 2026. According to the statistics revenue, collections primarily from marriage licenses fell short of budget by 128,438. This decline commenced during covid-19 and has not rebounded.

Line graph Actual revenue vs. Budgeted revenue (April 2025 to March 2026)

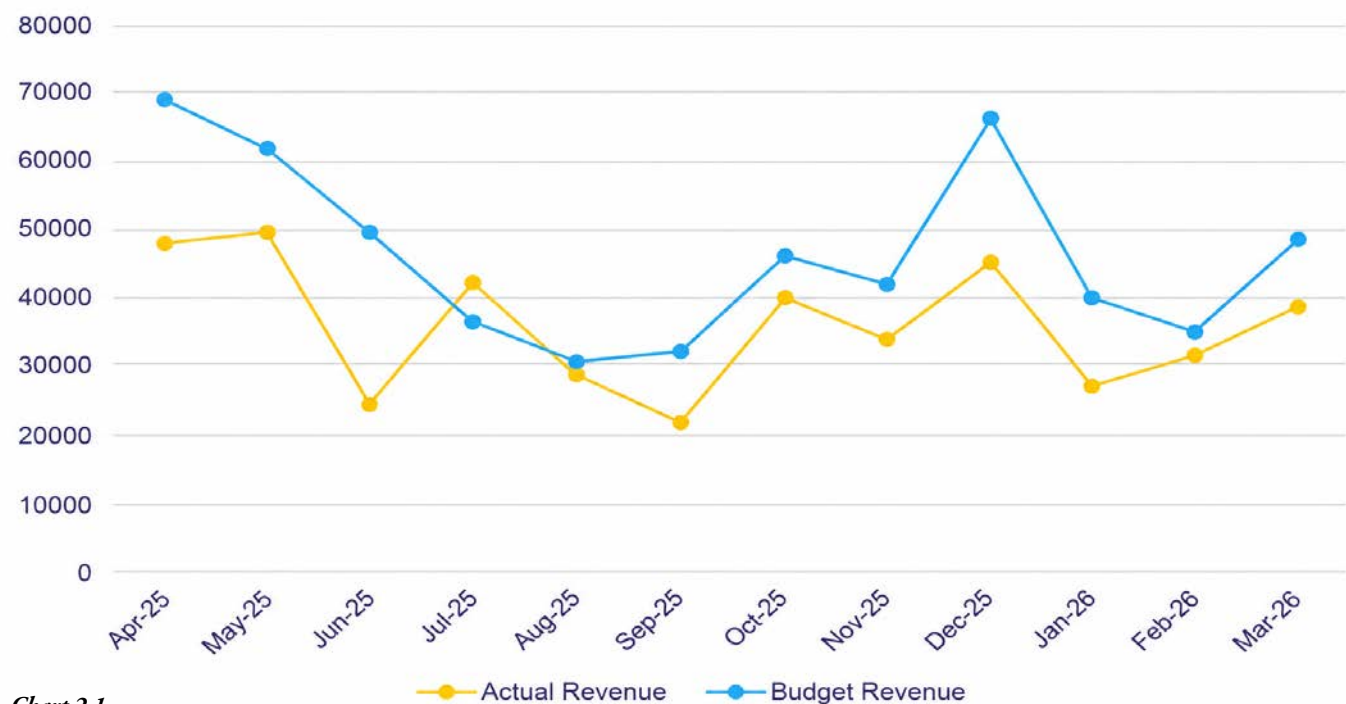


Chart 2.1

Chart 2.1 is a graph of the information contained in Table 2.1 actual revenue versus budget revenue for April 2025 to March 2026 for Chambers, Administration.

ATTORNEY GENERAL'S CHAMBERS
Actual revenue vs. Budgeted revenue (April 2025 to March 2026) CHAMBERS

	ACTUAL REVENUE	BUDGETED REVENUE	VARIANCE
April 2025	242,071	272,368	(30,297)
May 2025	241,363	232,752	8,611
June 2025	190,481	223,791	(33,310)
July 2025	224,500	221,015	3,485
August 2025	200,404	265,064	(64,660)
September 2025	207,073	190,518	16,555
October 2025	204,150	124,825	79,325
November 2025	186,408	241,927	(55,519)
December 2025	117,667	225,040	(107,373)
January 2026	121,033	197,728	(76,695)
February 2026	142,964	222,841	(79,877)
March 2026	177,415	260,370	(82,955)
Total	2,255,529	2,678,239	(422,710)

The above table 3.1 refers to the revenue collection performance of the Attorney General's Chambers for the fiscal period April 2025 to March 2026. The cumulative adverse variance of 422,710 represents declines from the Registry of Companies and Intellectual Property 294,272 and Administration 128,438.

Line graph Actual revenue vs. Budgeted revenue (April 2025 to March 2026)

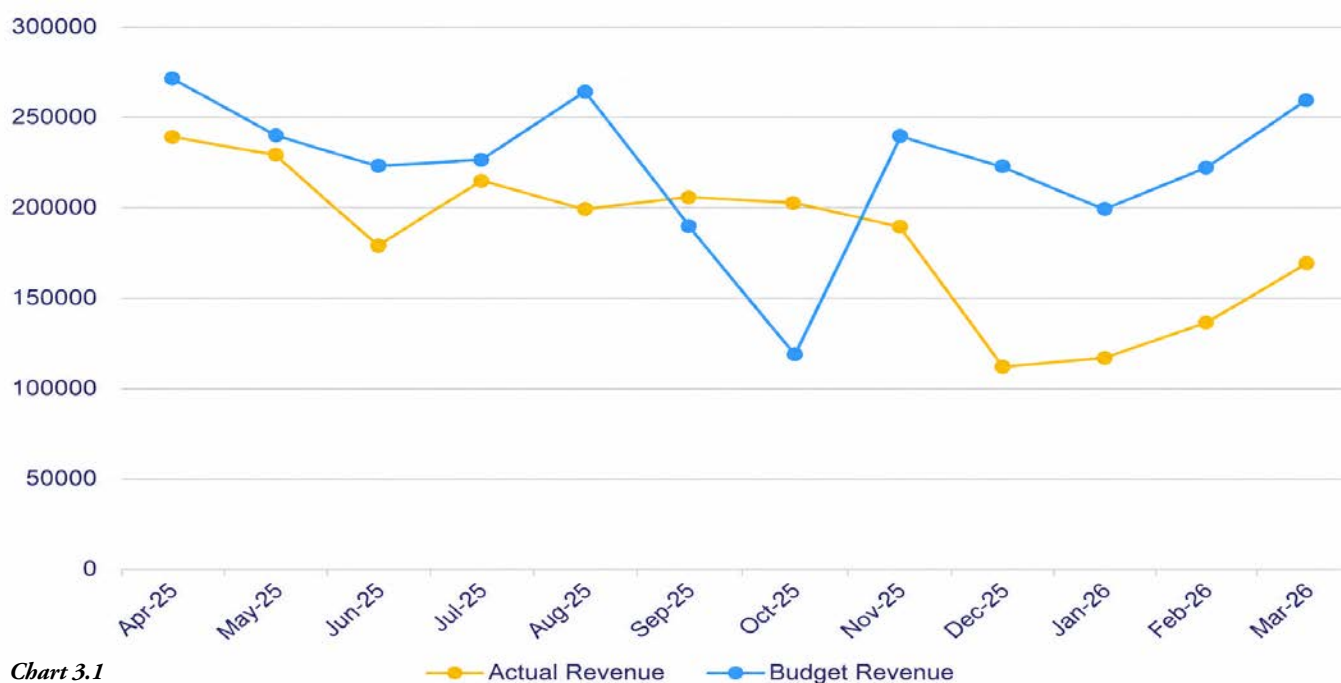


Chart 3.1

Chart 3.1 is a graph of the information contained in Table 3.1 actual revenue versus budget revenue for April 2025 to March 2026 for Attorney General's Chambers.

PROFILE CORNER: REGISTRY OF COMPANIES AND INTELLECTUAL PROPERTY



FOREWORD

The financial year 2025/2026 represented a significant period of continued growth, institutional reflection, and operational development for the Registry of Companies and Intellectual Property (“ROCIP”). Throughout the reporting period, the Registry continued to observe important patterns across Saint Lucia’s corporate and intellectual property landscape, many of which reflected broader developments within the national economy, evolving stakeholder expectations, and the increasing importance of digital administration and regulatory transparency.

The reporting period demonstrated that the Registry continues to occupy an increasingly important role within Saint Lucia’s economic and regulatory environment. The continued rise in company incorporations and business name registrations reflected sustained entrepreneurial activity, growing engagement with the formal economy, and increased recognition of the importance of legal registration and corporate compliance. Simultaneously, the continued transition toward digital service delivery

demonstrated changing public expectations regarding accessibility, efficiency, and modern public administration.

The Registry also observed evolving trends within the intellectual property sector. Intellectual property protection continues to assume increasing importance for entrepreneurs, creators, innovators, and small businesses operating within Saint Lucia’s modern economy. In particular, the reporting period highlighted the growing relationship between intellectual property protection, small business development, branding, and economic participation, especially among women-led enterprises and businesses operating within the creative and cultural sectors.

The progress achieved throughout 2025/2026 would not have been possible without the dedication and commitment of the staff of ROCIP. Our appreciation is also extended to the business community, members of the legal profession, regional and international partners, entrepreneurs, creators, and the wider public for their continued engagement and cooperation with the Registry.

As the Registry continues to modernize and evolve, the institution remains committed to strengthening operational

efficiency, improving public service delivery, enhancing regulatory integrity, supporting entrepreneurship and innovation, and contributing meaningfully to the sustainable economic development of Saint Lucia.

OVERVIEW

ROCIP continues to play a pivotal role within Saint Lucia's economic and legal framework as the national authority responsible for corporate and intellectual property administration. The Registry operates as a dual registry under the Attorney General's Chambers, ROCIP is mandated to register and regulate companies, business names, and partnerships; administer intellectual property rights including trademarks, patents, industrial designs, and copyright; and provide public access to corporate and intellectual property information.

Through the execution of this mandate, the Registry contributes directly to national development by facilitating business formation, safeguarding innovation, strengthening regulatory compliance, and promoting a transparent and well-regulated commercial environment.

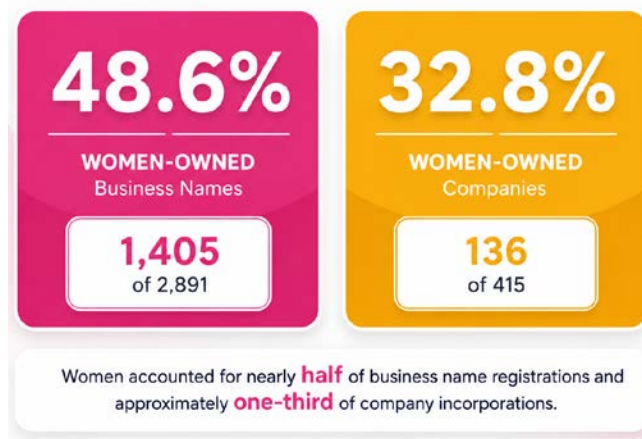
The year 2025/2026 represented a period of consolidation, resilience, and continued institutional strengthening for ROCIP. Throughout the reporting period, the Registry remained committed to fostering a modern, efficient, and transparent regulatory environment capable of supporting entrepreneurship, innovation, and sustainable economic development within Saint Lucia.

STRATEGIC FOCUS AND PERFORMANCE IN 2025

Throughout 2025/2026, ROCIP operated in full compliance with all applicable legislative frameworks, maintaining a strong focus on operational efficiency, digital transformation, and stakeholder engagement. Building on the reforms and modernization efforts of previous years, the Registry's strategic priority for the reporting period centered on consolidation, system stability, and the consistent delivery of high-quality services.

Internal administrative workflows continued to be refined throughout the reporting period in order to improve turnaround times, strengthen consistency in decision-making, and maintain service standards despite increasing filing volumes and operational pressures.

WOMEN ENTREPRENEURSHIP AND BUSINESS OWNERSHIP, 2025



Women entrepreneurs continued to demonstrate increasing engagement with intellectual property systems throughout 2025/2026, particularly within sectors such as cosmetics, wellness products, agro-processing, fashion, handicrafts, culinary services, event management, digital content creation, and the broader creative industries. The Registry observed growing awareness among women-led enterprises regarding the strategic importance of trademarks, branding, packaging, logos, and creative works as valuable business assets capable of supporting market recognition, consumer confidence, and long-term commercial sustainability. Increasingly, intellectual property protection is being recognized not merely as a legal safeguard, but as an important business development tool capable of enhancing competitiveness and supporting economic growth.

The reporting period further highlighted the important contribution of women entrepreneurs to Saint Lucia's creative and cultural economy. Many women-owned enterprises continue to incorporate aspects of Saint Lucian culture, heritage, artistry, and local identity into their products and services, thereby contributing to both cultural preservation and commercial innovation. Through the strategic use of intellectual property protection, these businesses are increasingly able to protect and commercialize locally inspired products, creative expressions, and distinctive branding elements while strengthening their ability to participate in both domestic and regional markets. The Registry therefore continues to recognize the important relationship between intellectual property administration, cultural industries development, and women's economic empowerment.

ROCIP continued to support awareness and educational initiatives aimed at encouraging women entrepreneurs and small business operators to better understand and utilize intellectual property systems. The Registry recognizes that the effective use of trademarks, copyright, industrial designs, and other intellectual property rights can significantly enhance business credibility, facilitate expansion opportunities, strengthen participation in export and tourism-linked industries, and support long-term business resilience. As entrepreneurship and innovation continue to evolve within Saint Lucia, intellectual property protection remains an increasingly important mechanism for empowering women-led enterprises, fostering inclusive economic participation, and supporting sustainable national development. Through continued collaboration with WIPO and other regional and international partners, the Registry remains committed to ensuring that women entrepreneurs are equipped with the knowledge and tools necessary to transform creativity, innovation, and local talent into valuable commercial assets.

LANDMARK REGIONAL CONFERENCE ON INTELLECTUAL PROPERTY AND SPORT

A defining highlight of ROCIP's 2025/2026 calendar was the successful hosting of the Regional Conference on Intellectual Property and Sport in August 2025, in collaboration with the World Intellectual Property Organization (WIPO), the Ministry of Youth Development and Sport, the Ministry of Tourism, Information, Broadcasting, Culture and Creative Industries, and the International Olympic Committee (IOC). This landmark two-day conference positioned ROCIP at the forefront of regional dialogue on the intersection of intellectual property and the business of sport, while demonstrating its growing ability to translate global best practices into meaningful local and regional action.

The conference was conceived as a strategic response to the rapidly evolving commercial landscape of sport and the increasing importance of intangible assets in driving value creation. The discussions explored a broad range of critical themes, including the recognition of sport as an economic activity, the role of intellectual property in safeguarding sporting events, the structuring of commercial partnerships, and the legal and commercial frameworks underpinning

the Olympic Games and the wider Olympic Movement. Some sessions focused on image rights, branding and licensing opportunities, merchandising, media rights, and the synergies between sport and tourism. These discussions underscored the Caribbean's unique opportunity to leverage its cultural identity, athletic excellence, and creative industries to strengthen its position in the global sports economy.

The event brought together fifty participants, representing a dynamic mix of local, regional, and international stakeholders, including intellectual property experts, athletes, sports officials, entrepreneurs, legal practitioners, and policymakers. The conference also benefited from broad regional representation, with participation from intellectual property offices and sports organisations in Brazil, Dominica, Grenada, Jamaica, Portugal, Saint Christopher and Nevis, and Trinidad and Tobago. The event also accommodated online participants, extending access to stakeholders unable to attend in person to maximize accessibility and outreach.

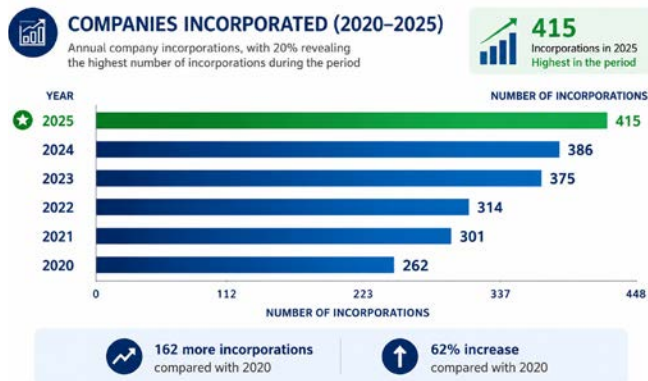
Importantly, the conference aligned closely with the national momentum generated by the historic achievements of Saint Lucian athlete **Ms. Julien Alfred** at the 2024 Olympic Games. The conference served not only as a timely policy and capacity-building intervention, but also as a platform for empowering Caribbean stakeholders to better protect, commercialize, and monetize their creativity, talent, and sporting identities through the strategic use of intellectual property. In doing so, ROCIP advanced a broader vision of sport as a viable and sustainable contributor to national and regional economic development.

The discussions highlighted the significant opportunities available to the region in leveraging its cultural identity, athletic excellence, and creative industries within the global sports economy. Importantly, the conference aligned with the national momentum generated by Saint Lucia's recent achievements in international sport and served as a timely platform for empowering stakeholders to better protect, commercialize, and monetize their intellectual property assets. Beyond its immediate impact, the conference strengthened regional cooperation and facilitated the exchange of best practices, laying the groundwork for future collaboration in an area of growing strategic importance.



Performance review and key statistics 2025

Companies Registrations



The performance of the Registry in 2025/2026 reflects a stable and enabling business environment, characterized by steady growth in company registrations. A total of 415 new companies were incorporated during the year, continuing the upward trajectory observed since 2020 and underscoring growing confidence in Saint Lucia's regulatory framework. In addition to new incorporations, the Registry processed a substantial volume of corporate filings, including changes in directorship, share capital, and registered office addresses, as well as annual returns. These activities were completed within established service standards, ensuring that the corporate register remained accurate, current, and reliable.

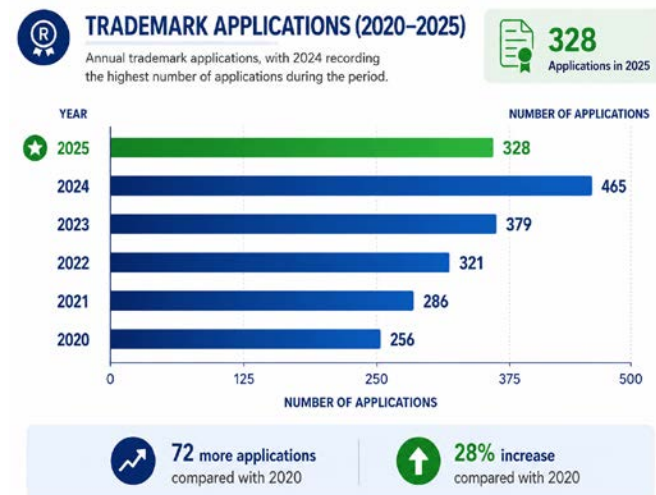
Business Names Registrations



Business name registrations increased significantly to 2,891, reflecting notable growth within the small and medium enterprise sector and highlighting the continued dynamism of entrepreneurial activity across the country. This increase

is indicative of a growing awareness among entrepreneurs of the importance of formal registration and the benefits it provides, including enhanced credibility, improved access to financing, and eligibility for commercial and government opportunities. This also underscores the critical role of micro, small, and medium enterprises as key drivers of economic activity, employment, and innovation. By facilitating the formalization of these enterprises through accessible and efficient processes, ROCIP continues to contribute meaningfully to national economic resilience and diversification.

Trademark Registrations



Intellectual property activity remained steady, with the Registry receiving 328 trademark applications during the year. While this represents a decrease from the previous year, filing volumes remain within the range observed in recent years and reflect sustained engagement by businesses seeking to protect their brands and intangible assets. The continued use of the trademark system demonstrates an understanding of the importance of intellectual property in supporting market competitiveness, brand identity, and long-term commercial success.

ROCIP continues to promote the strategic use of intellectual property as a key tool for innovation and value creation, while ensuring that applications are processed efficiently and in accordance with established legal frameworks.

CAPACITY BUILDING AND WORKSHOP ENGAGEMENTS

During 2025, ROCIP participated in a series of international and regional engagements aimed at enhancing institutional

capacity, strengthening cooperative relationships, and advancing the development of intellectual property frameworks. These engagements reflect the Registry's commitment to remaining abreast of global developments and to contributing to the evolution of intellectual property systems that serve creators, businesses, and the public.

WIPO–Korea Copyright Mentorship Program: ROCIP participated in the Kick-off Workshop for the Mentorship Program to Support More Effective Use of Copyright for Music Creators and Copyright Offices, organized by WIPO in collaboration with the Ministry of Culture, Sports and Tourism of the Republic of Korea and the Korea Copyright Commission. The workshop addressed key issues affecting the music copyright sector, including copyright policy, creator support, digital platforms, artificial intelligence, music monetization, and intellectual property management. Participation strengthened institutional knowledge and contributed to capacity building in areas relevant to the development of the copyright and creative industries sector.

WIPO Assemblies: ROCIP participated in the Sixty-Sixth Series of Meetings of the Assemblies of the Member States of WIPO, held at WIPO Headquarters in Geneva. The Assemblies addressed matters relating to global intellectual property governance, policy development, international cooperation, and programme implementation. Participation strengthened institutional engagement and enhanced understanding of international developments relevant to intellectual property policy and administration.

Symposium on Collective Marks: ROCIP participated in the Symposium on Collective Marks and the Power of Branding, organized by WIPO in collaboration with the Antigua and Barbuda Intellectual Property & Commerce Office and the Antigua and Barbuda Beekeepers' Co-operative Society Ltd. The symposium focused on collective marks, branding strategies, and the role of intellectual property in empowering local communities and promoting national products. Participation enhanced understanding of branding, intellectual property-based enterprise development, and community-driven commercialization strategies.

Marrakesh Treaty Regional Workshop: ROCIP participated in the Regional Workshop for Selected Caribbean Countries on the Marrakesh Treaty, organized by WIPO in collaboration with the Trinidad and Tobago Intellectual Property Office and the National Library and Information System Authority of Trinidad and Tobago. The workshop focused on promoting access to published works for

persons who are blind, visually impaired, or otherwise print disabled, covering legal frameworks, national implementation strategies, and cross-border exchange of accessible materials. Participation enhanced knowledge of accessible publishing and regional cooperation in support of inclusive access to education and cultural works.

Caribbean Creative Industries Forum: ROCIP participated in the Caribbean Creative Industries Forum: Amplifying Caribbean Music as a Global Gateway, organized by WIPO in collaboration with the Government of Grenada, the Ministry of Culture, and the Ministry of Legal Affairs. The forum focused on strengthening the Caribbean music and creative industries, covering intellectual property strategies, music commercialization, collective rights management, and regional cooperation. Participation provided valuable insights into the challenges and opportunities facing the Caribbean creative sector and informed efforts to support local creators.

Collectively, these engagements have strengthened ROCIP's institutional capacity, facilitated the exchange of best practices with regional and international counterparts, and positioned the Registry to contribute effectively to the development of intellectual property policy and administration in Saint Lucia and the wider Caribbean region.

CONCLUSION

ROCIP's performance in 2025 reflects a year of stability, growth, and continued institutional strengthening. The Registry successfully maintained high standards of service delivery while advancing its strategic priorities of efficiency, accessibility, and system reliability.

The increase in business and company registrations highlights growing entrepreneurial activity and confidence in the regulatory environment, while consistent intellectual property filings underscore the continued relevance of IP protection in a modern economy.

Through its operational achievements, stakeholder engagement, and participation in regional and international initiatives, ROCIP remains well-positioned to support national development, foster innovation, and promote a transparent and competitive business environment.

The Registry remains committed to its vision of being a reliable and efficient administrator of corporate and intellectual property systems, serving the needs of businesses, creators, and the public with professionalism and integrity.

LEGISLATIVE DRAFTING UNIT

The Legislative Drafting Unit of the Office of the Attorney General is charged with the responsibility for the preparation of draft legislation. The Unit works closely with client Ministries to translate policy into clear and effective law. The Legislative Drafters of the Unit comprises the Director of Legislative Drafting, the Deputy Director of Legislative Drafting, two Legislative Drafter II and three Legislative Drafter I, an Administrative Secretary and a Secretary. This annual report for the Legislative Drafting Unit is for the financial year 2025/2026.

HIGHLIGHTS OF AWARDS RECEIVED

At the 2025 Annual General Staff Meeting, the staff members of the Legislative Drafting Unit received the following awards:



Mrs. Susie Flavius-Duncan
Administrative Secretary
Employee of the Year



Mr. Anselm Caines
Legislative Drafter II
Customer Service Award



Ms. Gillian Vidal-Jules
Director of Legislative Drafting
Leadership Recognition Award



Mrs. Tricia Cypal-Edward
Deputy Director of Legislative Drafting
Long Service Award



Mr. Kurt Thomas
Legislative Drafter II
Spotlight Award



Ms. Vicki Paul
Legislative Drafter I
Rising Star Award



Ms. Britney Barnard
Legislative Drafter I
Rising Star Award



Ms. Alghitha Richelieu
Legislative Drafter I
Rising Star Award



Mrs. Etha Wilfred
Secretary
Spotlight Award

LEGISLATIVE AGENDA

The Legislative Agenda of the Legislative Drafting Unit is informed by the legislation identified in the Throne Speech and Budget Address 2025-2026. Key legislation highlighted in the Throne Speech and Budget Address are as follows:

Throne Speech	Budget Speech
Citizenship by Investment Regional Regulatory Authority Legislation.	Income Tax Deductions Legislation
Cannabis and Industrial Hemp Legislation.	Removal of Value Added Tax on certain food items
Fingerprints Legislation	Removal of Import Duty on Price Controlled Goods
Plea Bargaining Legislation	Airport Service Charge
Witness Protection Bill	
Electricity Bill	
Administration of Small Successions (Amendment) Bill	
Patents Bill	
Motor Vehicles Legislation	
Universal Health Coverage Bill	
Labour Act Revision and Supporting Regulations	

MAIN ACHIEVEMENTS

The main achievements from the Throne Speech and Budget Address during the period under review are the enactment of the following laws:

1. The Payment System and Services Act, No. 10 of 2025.
2. The Administration of Small Successions (Amendment) Act, No. 11 of 2025.
3. The Eastern Caribbean Citizenship by Investment Regulatory Authority Agreement Act, No. 21 of 2025.
4. Income Tax (Amendment) Act, No. 2 of 2026.
5. The Airport (Service Charge) (Amendment) Regulations, Statutory Instrument No. 81 of 2025.
6. The Customs Duties (Amendment of Schedule 4) (No. 1) Order, Statutory Instrument No. 104 of 2025.

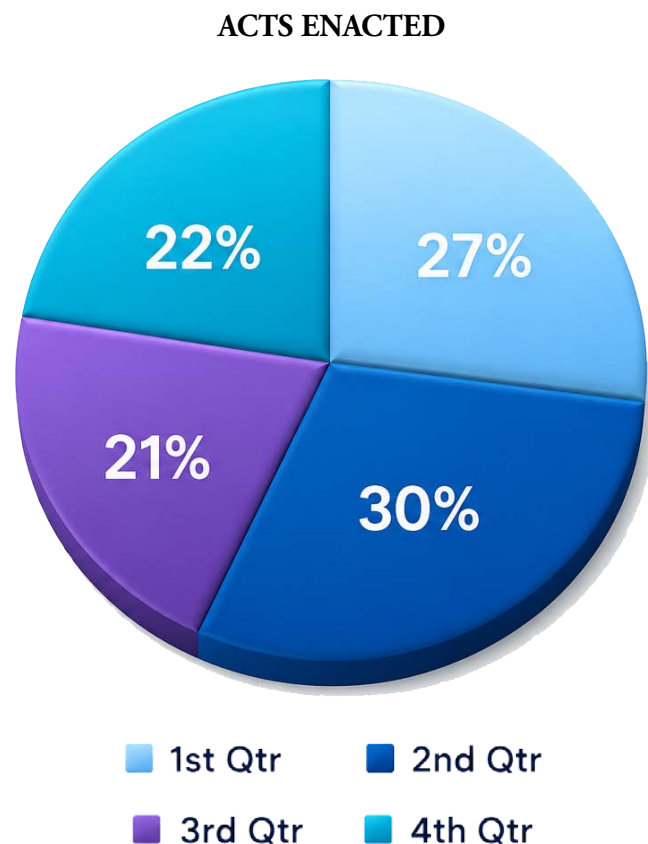
7. Value Added Tax Act – Resolution of Parliament to approve draft Value Added Tax (Amendment of Schedule 1) Order, Statutory Instrument No. 107 of 2025 and Value Added Tax (Amendment of Schedule 1) Order, Statutory Instrument No. 118 of 2025.

8. Legislation drafted: Cannabis and Industrial Hemp Legislation; Fingerprints Legislation; Plea Bargaining Legislation; Witness Protection Bill; Electricity Bill; Patents Bill; Motor Vehicles Legislation and Universal Health Coverage Bill.

More details on the legislation identified above will be presented in the sections on the Acts enacted and statutory instruments enacted.

ACTS ENACTED IN 2025-2026

In 2025, a total of seventeen (17) Acts were enacted during April to December, 2025. A list of the Acts enacted is outlined in the Appendix. The pie chart below shows the percentage of Acts enacted in each quarter of the financial year:



HIGHLIGHTS ON ACTS ENACTED IN EACH QUARTER OF THE FINANCIAL YEAR

FIRST QUARTER

During April to June 2025, six (6) Acts were enacted as follows:

On May 6, 2025 the Appropriation Bill, No. 8 of 2025 was enacted to provide for the services of the State of Saint Lucia for the year ending on 31st March, 2026.

On May 28, 2025 the Banking (Amendment) Act, No. 9 of 2025 to amend the Banking Act, Cap. 12.01; Immigration (Amendment) Act, No. 12 of 2025 to amend the Immigration Act, Cap. 10.01 and the Passport (Amendment) Act, No. 13 of 2025 to amend the Passport Act, Cap. 10.03. Two Acts were enacted as required from the Throne Speech, namely:

- The Payment System and Services Act, No. 10 of 2025 was enacted to provide for the licensing and regulation of payment service providers, the oversight of the payment system. The Act establishes a legal framework to enable a payment system that is safe, efficient, resilient, inclusive and competitive through the management of risks, the maintenance of financial stability and the protection of the interest of consumers.
- The Administration of Small Successions (Amendment) Act, No. 11 of 2025 was enacted to amend the Administration of Small Successions Act, Cap. 4.12. The Act provides for an amendment which increases the threshold for the administration of small successions from five thousand dollars to fifty thousand dollars.

At the end of the first quarter twenty-seven per cent (27%) of the Acts were enacted.

SECOND QUARTER

During the second quarter, July to September, the following seven (7) Acts were enacted on 8 September, 2025:

- CARICOM Arrest Warrant Treaty Act, No. 14 of 2025 to give effect to the CARICOM Arrest Warrant Treaty.
- Customs (Control and Management) Act, No. 15 of 2025 to amend the Customs (Control and Management) Act, Cap. 15.05 to provide for advance rulings.
- Agreements Between the Government of Saint Lucia and the Government of the Republic of Indonesia, Georgia, Republic of Serbia, Republic of India and the Federative

Republic of Brazil on Visa Exemption for the Holders of Diplomatic or Official Passports were given effect through the enactment of Acts, No. 16, 17, 18, 19 and 20 of 2025.

For the second quarter, thirty-one per cent (31%) of the Acts were enacted.

THIRD QUARTER

For the third quarter in the months of October, November and December the following Acts were enacted:

From the Throne Speech:

- At the 7th Meeting of AGs and CPCs held in May, 2025, the focus of the meeting was to discuss the draft Eastern Caribbean Citizenship by Investment Regulatory Authority Agreement Bill, 2025. The meeting was attended by the Deputy Director of Legislative Drafting and the Permanent Secretary (as representatives of the Attorney General, Saint Lucia). Later, in September of 2025, the five Eastern Caribbean States, including Saint Lucia formally signed the Agreement Establishing the Eastern Caribbean Citizenship by Investment Regulatory Authority (the Agreement). On November 10, 2025 Saint Lucia enacted the Eastern Caribbean Citizenship by Investment Regulatory Authority Agreement Act, No. 21 of 2025 to give effect to and to provide for the implementation of the Agreement. The main objective of the Act is to give the force of law to the Agreement. In so doing the Act will provide for offences and penalties for contravention of the Act, the Citizenship by Investment Act, Cap. 1.20 or Regulations made pursuant to the Act; the enforcement powers of the Eastern Caribbean Citizenship by Investment Regulatory Authority (the Authority) to enhance public confidence and the integrity of the Citizenship by Investment Programme.

Other Acts that were enacted on 10 November, 2025 are: the Citizenship by Investment (Amendment) Act, No. 22 of 2025 to amend the Citizenship by Investment Act, Cap. 1.20; Pensions (Amendment) Act, No. 23 of 2025 to amend the Pensions Act, Cap. 15.26; the Community Tourism Development (Amendment) Act, No. 24 of 2025 to amend the Community Tourism Development Act, Cap. 15.43 and the Land and House Tax (Amendment) Act, No. 25 of 2025 to amend the Land and House Tax Act, Cap. 15.13.

Twenty-two per cent (22%) of Acts were enacted in the third quarter of the financial year.

FOURTH QUARTER

There were five (5) Acts enacted in the fourth quarter, from January to March 2026. On February 9, 2026 the following Acts were enacted, the Public Procurement (Amendment) Act, No. 1 of 2026 to amend the Public Procurement Act, Cap. 15.10 and the Motor Vehicles and Road Traffic (Amendment) Act, No. 3 of 2026 to amend the Motor Vehicles and Road Traffic Act, Cap. 8.01.

In keeping with the Throne Speech, this Act was enacted:

- The Income Tax (Amendment) Act, No. 2 of 2026 amends the Income Tax Act, Cap. 15.02 to provide for increase deductions that are applicable under that Act.

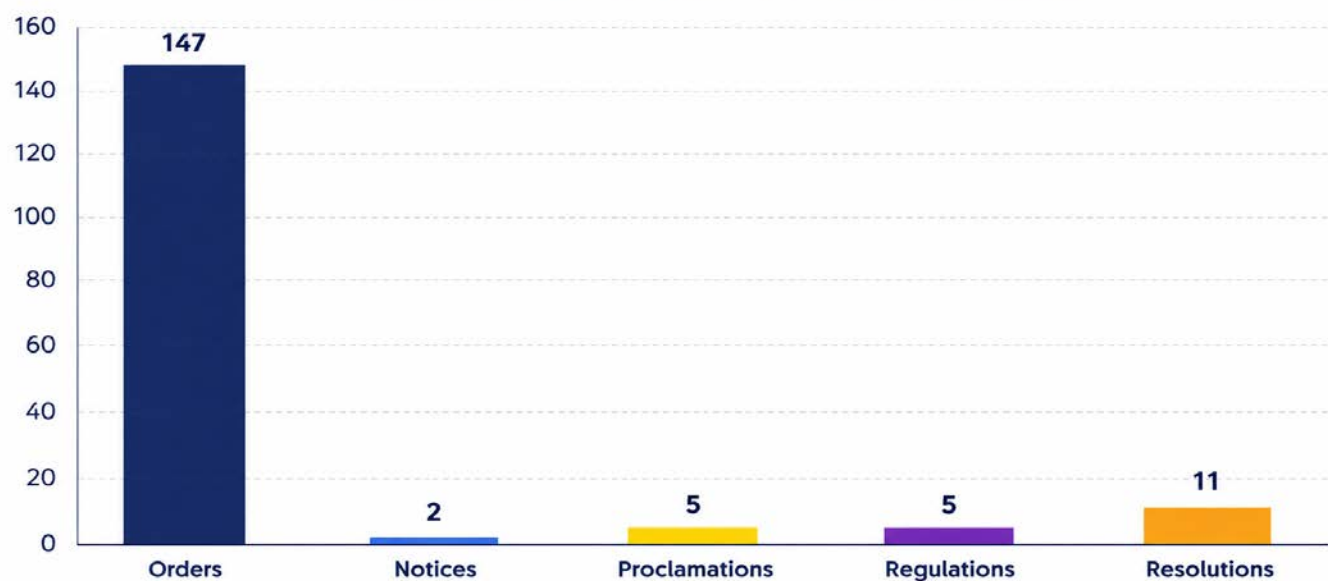
On March 30, 2026, the Saint Lucia Unplanned Development Regularization Authority Act, No. 4 of 2026 was enacted to establish the Saint Lucia Unplanned Development Regularization Authority and facilitate the regularization of unplanned developments and the Agreements on the Series “C” Ordinary Capital Share Subscription and Immunities, Exemptions and Privileges Act, No. 5 of 2026 was enacted to give effect to and for the implementation of the Agreement Establishing Corporacion Andina de Fomento, Series “C” Ordinary Capital Share Subscription Agreement between the Coporacion Andina De Fomento and the Government of Saint Lucia and the Agreement on Immunities, Exemptions and Privileges between the Corporacion Andina De Fomento and the Government of Saint Lucia.

STATUTORY INSTRUMENTS ENACTED IN 2025

During April to December, 2025, a total of one hundred and seventy (170) statutory instruments were enacted. A list of the statutory instruments is set out in the Appendix.

These statutory instruments were prepared pursuant to instructions received by the Legislative Drafting Unit from Instructing Ministries and Departments of Government. The list of statutory instruments comprises different types of statutory instruments, including, Proclamations Notices, Regulations, Resolutions and Orders.

Statutory Instruments Enacted



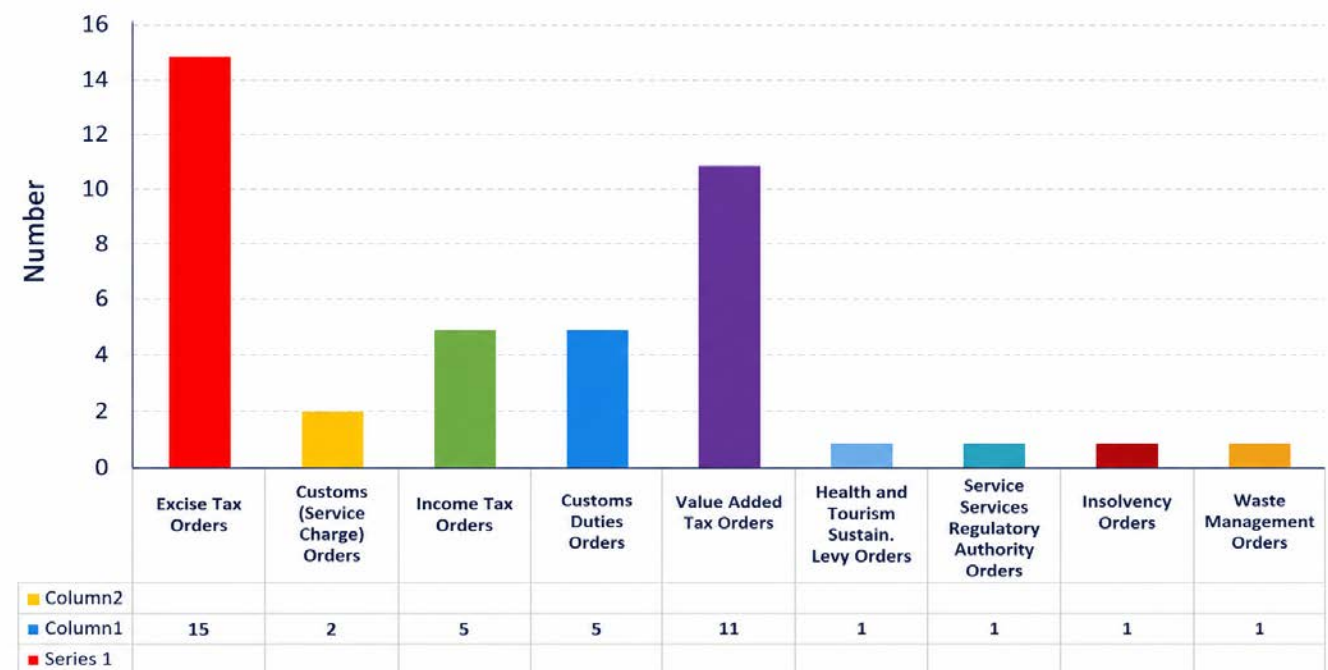
The chart above shows that during the period April to December, 2025 five (5) Proclamations, two (2) Notices, five (5) Regulations, eleven (11) Resolutions and one hundred and forty-seven (147) Orders were passed.

HIGHLIGHTS ON STATUTORY INSTRUMENTS

The key Instructing Ministries and Departments, namely, Ministries of Finance, Tourism and Commerce are highlighted below illustrates the number of statutory instruments completed during the period April to December, 2025.

MINISTRY OF FINANCE

Orders



In relation to the Ministry of Finance, the chart above shows that forty-two (42) Orders were passed. These Orders consisted of fifteen (15) Excise Tax Orders; two (2) Customs (Service Charge) Orders; five (5) Income Tax Orders; five (5) Customs Duties Orders; eleven (11) Value Added Tax Orders; one (1) Health and Citizen Security Levy Order; one (1) Financial Services Regulatory Authority Order; one (1) Insolvency Order and one (1) Waste Management Order.

To add to the list of zero-rated goods under Schedule 1 of the Value Added Tax Act, Cap. 15.42, the Orders highlighted below were passed in July, 2025:

- (a) Value Added Tax Act – Resolution of Parliament to approve draft Value Added Tax (Amendment of Schedule 1) Order, Statutory Instrument No. 107 of 2025;
- (b) Value Added Tax (Amendment of Schedule 1) Order, Statutory Instrument No. 118 of 2025.

Therefore, for the period commencing from the 2nd day of August, 2025 and terminating on the 31st day of May, 2026 goods such as cement, lumber, plywood, galvanize and steel are zero-rated goods. It can be noted that certain food items such as, chicken backs, necks, wings, mackerel, carrots, cucumbers, lentils, luncheon meat and sardines are also zero-rated goods.

The Customs Duties (Amendment of Schedule 4) (No. 1) Order, Statutory Instrument No. 104 of 2025 provides for the removal of import duty on certain price-controlled goods.

Therefore, from the 1st day of July 2025 until the 31st day of May, 2026 the following goods attract zero per cent import duty:

- (a) Black tea (fermented) and partly fermented tea in immediate packing of a content not exceeding 3 kg in packaging 20 bags or less;
- (b) Other Soya Bean Oil In bottles 750ml or less;
- (c) Other Palm Oil In bottles 750ml or less;
- (d) Other Sunflower Oil In bottles 750ml or less;

- (e) Other Coconut Oil In bottles 750ml or less;
- (f) Other Maize (corn) Oil In bottles 750ml or less;
- (g) Other Vegetable Oil In bottles 750ml or less;
- (h) Canned Corned Beef In packages of a content 7oz or less;
- (i) Sardines In containers of a content 106g or less;
- (j) Tuna In containers 6oz or less
- (k) Mackerel (canned) In containers 200g or less;
- (l) Homogenized vegetables for infant use put up for retail sale, e.g. sweet carrot, butternut squash, etc.;
- (m) Homogenized fruits for infant use put up for retail sale, e.g. apple sauce, peaches, mango, apples & banana, etc.;
- (n) Homogenized composite food preparations (soups and broths) infant use put up for retail sale e.g. turkey and chicken broth, vegetable and chicken, chicken noodle, turkey and rice dinner, mac and cheese dinner etc.

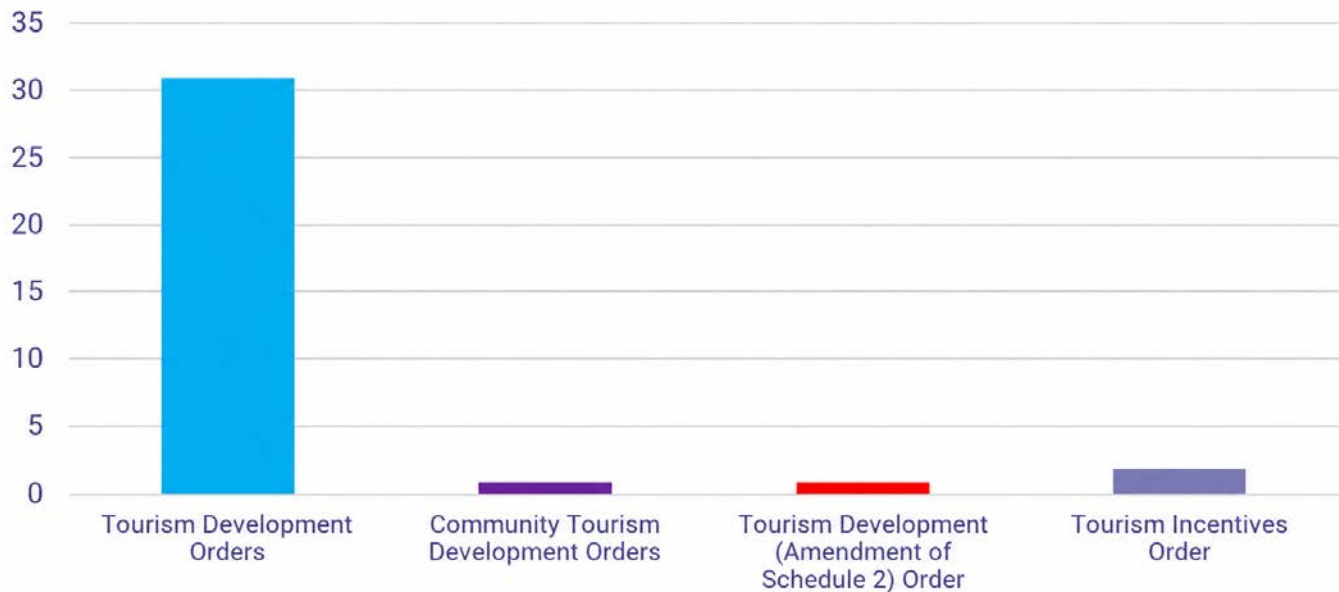
Airport (Service Charge) (Amendment) Regulations, Statutory Instrument No. 81 of 2025 amends Schedule 1 of the Airport (Service Charge) Regulations, Cap. 8.18 to define the term “Caribbean travel” to mean travel to a CARICOM Member State. Also, this amendment sets the rate of tax for Caribbean travel as follows:

- (a) Persons travelling other than for Caribbean travel: US\$53 or the equivalent in Eastern Caribbean Dollars;
- (b) Persons travelling for Caribbean travel:
 - (i) From the 1st day of June, 2025 to the 31st day of December, 2025: US\$12.50 or the equivalent in Eastern Caribbean Dollars,
 - (ii) From the 1st day of January, 2026: US\$25 or the equivalent in Eastern Caribbean Dollars.

Other Statutory Instruments passed relating to the Ministry of Finance are two (2) Regulations for the seaport tariff and airport service charge and ten (10) Resolutions to approve Schedules under the Value Added Tax Act, Cap. 15.42 and the Health and Citizen Security Levy Act, Cap. 15.44.

MINISTRY OF TOURISM

Orders



In the above chart, with respect to the Ministry of Tourism, thirty-five (35) Statutory Instruments were completed. Specifically, thirty-one (31) Tourism Development Orders and one(1) amendment to Schedule 2 of the Tourism Development Act, No. 1 of 2024 (the Act), one (1) Community Tourism Development Order and two (2) Tourism Incentives Orders.

MINISTRY OF COMMERCE AND CONSUMER AFFAIRS

Orders

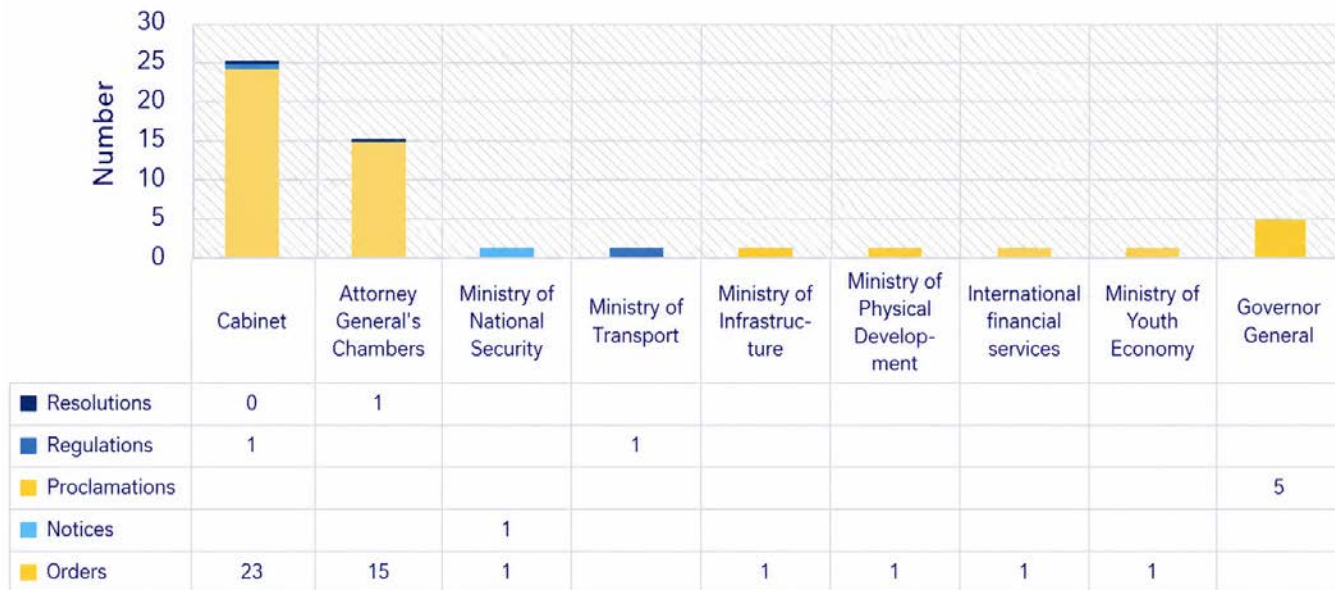


As shown in the chart above, in relation to the Ministry of Commerce twenty-four (24) Orders consisting of nine (9) Fiscal Incentives Orders, thirteen (13) Price Control Orders, one (1) External Trade (Restricted Imports) Order and one (1) Regulated Substances Order were published.



Another Statutory Instrument completed for the Ministry of Commerce was the Regulated Substances (Declaration of Regulated Substances) Order. The Consumer Protection (Appointment of Members of the Consumer Protection Council) Notice was published for the Department of Consumer Affairs.

OTHER INSTRUCTING OFFICES, MINISTRIES AND DEPARTMENTS



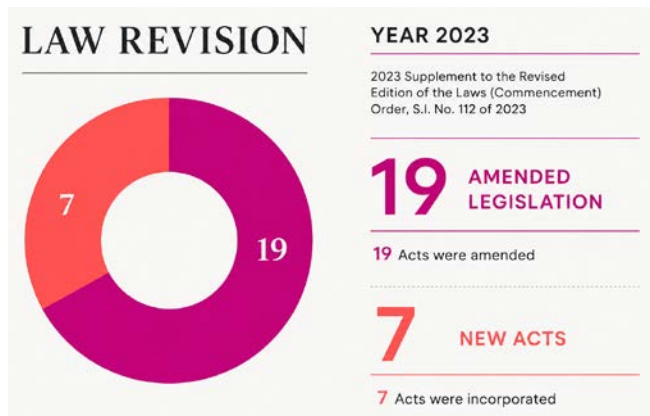
Statutory Instruments were completed in the numbers indicated in the chart above by Cabinet, the Attorney General's Chambers, the Ministries responsible for national security, transport, infrastructure, physical development, international financial services and youth economy.

Tourism Development Orders were also made by Cabinet in accordance with the Tourism Development Act, No. 1 of 2024.

The two (2) Proclamations made by the Governor General were for the proroguing of Parliament for the purposes of the budget and the appointment of the new session of Parliament. When the General Elections were held on 1 December, 2025, the Governor General, two (2) additional Proclamations were passed for dissolving Parliament and the holding of the general elections. In order, to appoint a new session of Parliament, another Proclamations was passed after the general elections.

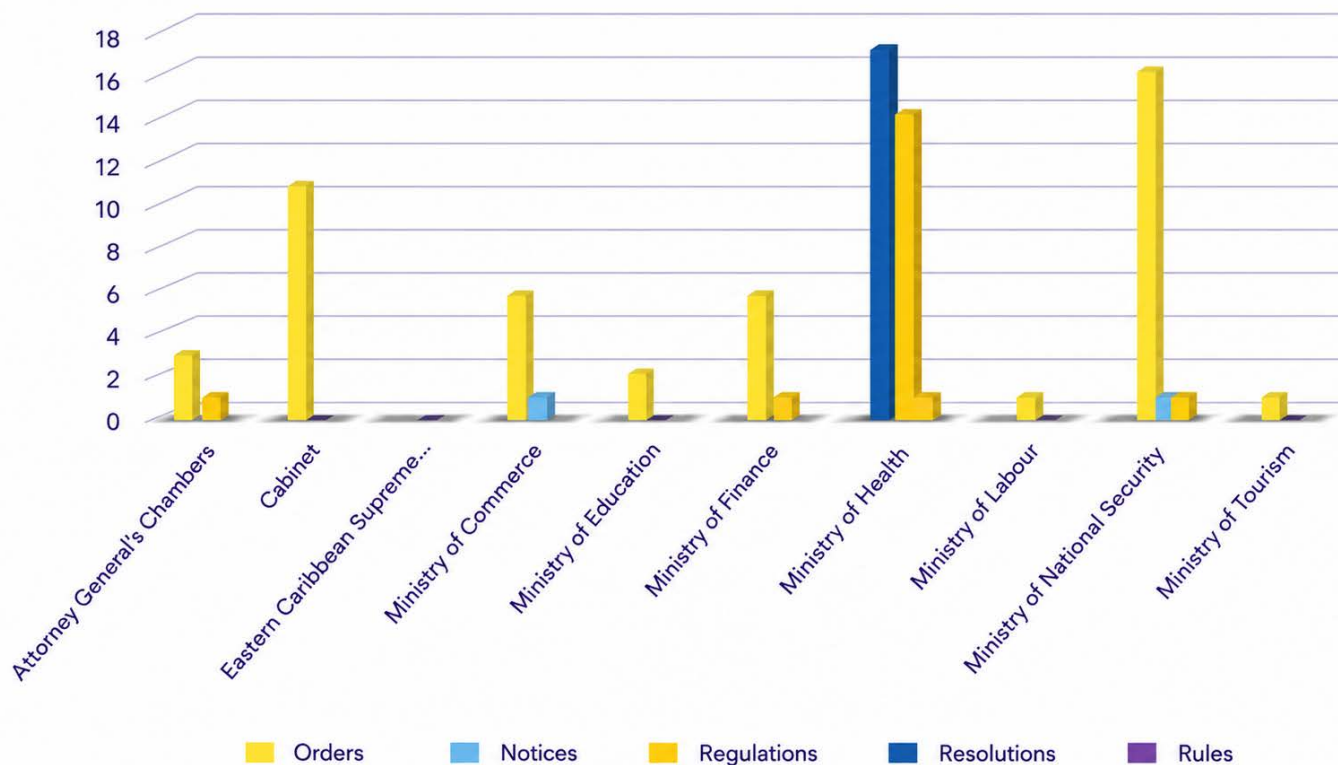
In 2025, the 2023 Supplement to the Revised Edition of the Laws (Commencement) Order, Statutory Instrument, No. 112 of 2025 came into force, outlining the Acts which were passed in 2023. In 2023 19 Acts were amended, and therefore incorporated into the primary Acts as part

of the Law Revision exercise. Whereas, 7 new Acts were incorporated in the cadre of laws, to form part of the revised edition of laws 2023.



STATUTORY INSTRUMENTS ENACTED JANUARY TO MARCH 2026

In the period January to March 2026, seventy-nine (79) Statutory Instruments were published consisting of fifty-one (51) Orders, two (2) Notices, twelve (12) Resolutions, one (1) set of Rules and thirteen (13) Regulations. The table below highlights the Instructing Ministries and the number and type of Statutory Instruments published.



FUTURE GOALS AND OBJECTIVES

- The Regulated Substances Authority continues to work closely with the Legislative Drafting Unit and other key stakeholders in the review of the Cannabis and Industrial Hemp Bill.
- Client Ministries, Departments and other Government agencies continue to provide comments in the review of the Fingerprints Bill and Plea Bargaining Bill to continue the drafting process.
- The Legislative Drafting Unit has completed the drafting of the Patents Bill and Electricity Bill and these Bills are close to being enacted.
- The Motor Vehicles Legislation and the Universal Health Coverage Bill have been drafted.

In relation to the Labour Act, Cap. 16:04 revision and supporting Regulations, the Legislative Drafting Unit awaits drafting instructions.



Investing in Our Staff

Throughout the year, the Attorney General's Chambers fostered a culture of collaboration, learning and appreciation. Staff participated in wellness activities, outreach programmes, professional development sessions, team-building initiatives and recognition events that strengthened relationships and reinforced our commitment to excellence in public service. These moments reflect the people behind the work and our continued investment in a supportive, motivated and high-performing workplace.





MESSAGE

FROM THE SOLICITOR GENERAL

ADVICE AND LITIGATION ANNUAL REPORT 2025/2026 OVERVIEW

INTRODUCTION

In 2025/2026, the Advice & Litigation Unit continued to pursue our strategic objectives recording meaningful progress across litigation outcomes, technological modernization, staff development, and stakeholder engagement.

LITIGATION AND LEGAL OUTCOMES

Our litigation team achieved significant successes during the period across a range of legal matters, including contractual disputes, statutory interpretation, administrative decisions and tax disputes and negotiated settlements that mitigated budgetary exposure while preserving public interest.

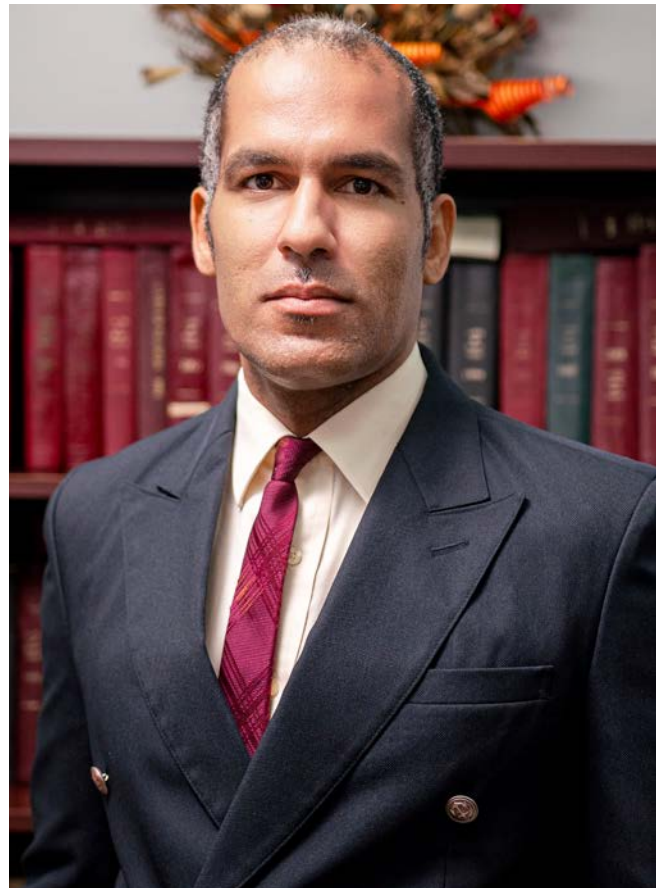
MODERNISATION AND TECHNOLOGY

2025/2026 marked an accelerated move towards modernising the legal department in the age of digitization with a view of ensuring that our human resource is able to operate effectively within a modern digitized world and that our services are made more efficient with the use of modern tools.

In that regard, the Advice & Litigation Unit implemented an integrated case-management platform for file tracking, deadlines, and document management, in addition to securing remote access and collaboration protocols which are expected to be more fully utilized in the upcoming year. These initiatives reduced administrative turnaround times, improved record keeping, and laid the foundation for greater efficiency and responsiveness in the future.

2026/2027 OUTLOOK

Our priorities for the upcoming year are to build on our 2025/2026 successes where we anticipate a full rollout of the case-management system and our office collaboration tools. We continue to target further professional development opportunities, and deepen client-centred service delivery.



By doing so we will further embed a culture of excellence and integrity that advances the Government's objectives and serves the people of Saint Lucia.

CONCLUSION

2025/2026 was a year of measurable advancement toward our vision and mission. The Advice & Litigation Unit's litigation successes, technological adoption, strengthened staff capability, and improved stakeholder satisfaction collectively demonstrate our commitment to delivering timely, high-quality legal services to the Government of Saint Lucia in the public interest.



PERFORMANCE: PRODUCTIVITY AND OUTPUT

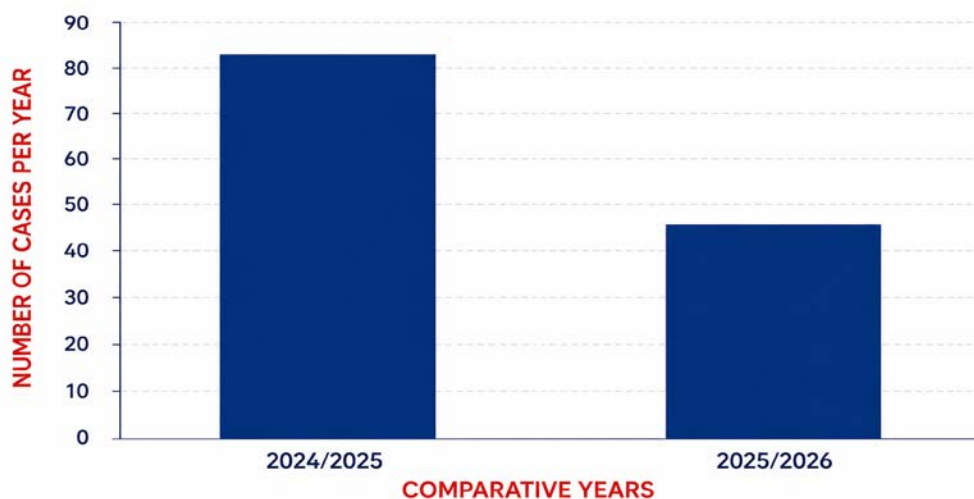
This report accounts for the work of the Advice & Litigation Unit (hereafter “ALU”) over the last year whilst highlighting the key achievements of the department and its personnel.

LITIGATION

Litigation is a core function of the ALU. During the year under review (2025/2026), thirty-two (32) claims

were filed against the government which translates into approximately two (2) claims a month, a twelve percent (12%) decrease in the number of claims filed against the government when compared with the year 2024/2026, which recorded thirty-seven (37) claims. This is a positive outcome for the Government as fewer filed claims mean that the government’s exposure to unbudgeted expenses in the form of court ordered payments have been reduced. See Bar Graph below.

CASES FILED AGAINST THE GOVERNMENT
(2024/2025 vs 2025/2026)

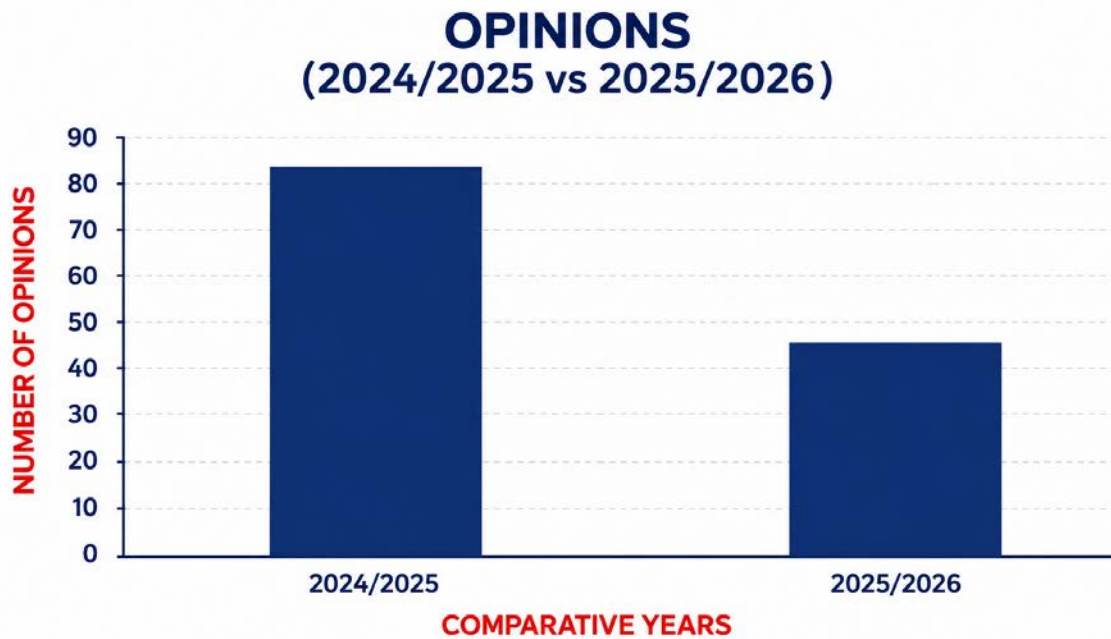


However, despite the decrease, the Advice & Litigation Unit continues to observe an increase in complexity in the nature of the issues which arise in the various claims and the quantum awarded against the government in unsuccessful outcomes.

The ALU's legal staff is commended for their laudable efforts over the period, having achieved multiple successes despite a shortfall in our staff complement.

OPINIONS

In relation to opinions, in the year 2025/2026, the Advice and Litigation Unit (ALU) submitted forty-six (46) opinions to government departments, averaging three (3) opinions a month. This represents a notable decrease of about forty-five percent (45%) from the year 2024/2025 which recorded eighty-four (84) opinions. See the Bar Chart below:



The Advice & Litigation Unit partly attributes this decline to the recommendation made to several departments to rely on earlier submitted advice on recurring issues. Opinions submitted ranged from providing advice on contract performance and termination, pensions, work place related accidents (generally at schools), statutory interpretation, among others.



MUTUAL LEGAL ASSISTANCE AND EXTRADITION

MUTUAL LEGAL ASSISTANCE

Reporting Period 2024/2025 (April 2024 – March 2025)

During the reporting period April 2024 to March 2025, Saint Lucia received twenty-three (23) mutual legal assistance (MLA) requests. This represents an increase compared to the nineteen (19) requests received during the preceding calendar year. As shown in the table below, France remained the dominant requesting jurisdiction across both years. The offences for which the requests were made are as highlighted in the table below.

Requests during this period primarily concerned money laundering, robbery, sexual offences, attempted murder, and drug trafficking, alongside several requests for the service of documents. This reflects a shift from earlier periods in which property offences featured more prominently. In relation to requests received, it should be noted that there may be more than one executing agency depending on the nature of the information requested by the requesting state.

Table 1: MLA Requests Received — Reporting Period 2024/2025 (April 2024 – March 2025)

Month	No.	Types of Cases	Requesting Jurisdiction
April 2024	0	—	—
May 2024	2	Money Laundering; Stealing	St. Vincent; Saint Lucia
June 2024	1	Drug Trafficking	Spain
July 2024	1	Homicide	France
August 2024	3	Money Laundering; Embezzlement	Switzerland; United Kingdom; United States
September 2024	0	—	—
October 2024	3	Sexual Assault; Money Laundering; Rape	France; Canada; United Kingdom
November 2024	4	Robbery; Extradition; Service of Documents	France
December 2024	1	Attempted Murder	France
January 2025	5	Service of Documents; Possession of Drugs and Firearm	France
February 2025	0	—	—
March 2025	3	Importation of Firearm and Ammunition; Application for Judgment; Service of Documents	Jamaica; United Kingdom; Canada
TOTAL	23		

Reporting Period 2025/2026 (April 2025 – March 2026)

For the period April 2025 to March 2026, Saint Lucia received eleven (11) mutual legal assistance requests. France continued to be a principal requesting jurisdiction, though the period also saw engagement from Switzerland, the United States, Argentina, Martinique, Anguilla, and Trinidad and Tobago.

Requests during this cycle were dominated by offences including homicide, attempted murder, and robbery, drug importation, money laundering, and bribery, with additional requests relating to obtaining property by deception and service of documents.

Table 2: MLA Requests Received — Reporting Period 2025/2026 (April 2025 – March 2026)

Month	No.	Types of Cases	Requesting Jurisdiction
April 2025	0	—	—
May 2025	3	Attempted Murder; Robbery; Possession of Cocaine	France
June 2025	2	Robbery; Importation of Controlled Substance	Switzerland; United States
July 2025	1	Importation of Drugs	France
August 2025	2	Bribery; Money Laundering	Argentina; Jamaica
September 2025	0	—	—
October 2025	1	Obtaining Property by Deception	Trinidad and Tobago
November 2025	0	—	—
December 2025	2	Money Laundering; Homicide	Martinique; Anguilla
January 2026	0	—	—
February 2026	0	—	—
March 2026	0	—	—
TOTAL	11		

EXTRADITION

Reporting Period 2024/2025 (April 2024 – March 2025)

During the reporting period April 2024 to March 2025, a total of eight (8) extradition matters were active. These were incoming requests directed to Saint Lucia, with France and Martinique featuring prominently as requesting jurisdictions. The matters during this period involved offences including possession of firearms, drug trafficking, sexual assault, robbery, armed robbery, and importation of drugs. Five (5) matters remained pending at the close of the reporting cycle, while three (3) were completed.

Table 3: Extradition Matters — Reporting Period 2024/2025 (April 2024 – March 2025)

Country	Offence
France	Possession of Firearm
Spain	Drug Trafficking
France	Sexual Assault
France	Possession of Drugs and Firearm
France	Possession of Drugs and Firearm
France	Robbery
Martinique	Armed Robbery; Kidnapping; Abduction; Group Rape; Theft; Death
France	Importation of Drugs

Reporting Period 2025/2026 (April 2025 – March 2026)

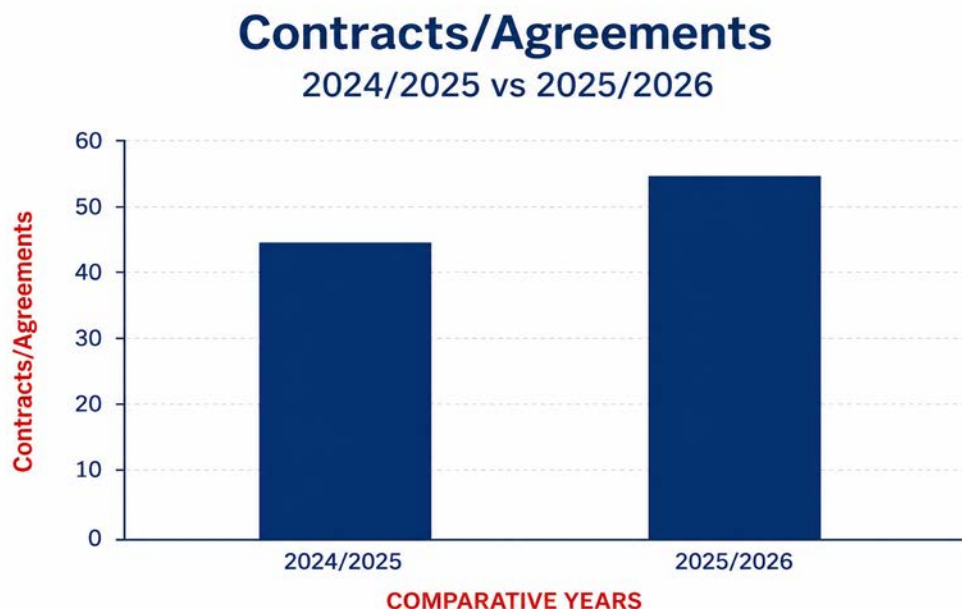
Between April 2025 and March 2026, nine (9) extradition matters were active. Five (5) were incoming requests directed to Saint Lucia, three (3) were outgoing requests initiated by Saint Lucia, and one (1) matter originating from an earlier period was resolved during this cycle. France and Martinique remained the principal requesting jurisdictions. The offence profile included murder, armed robbery, attempted murder, attempted assassination, and trafficking in persons. Three matters were completed during the period, with the remainder pending at the close of the reporting cycle.

Table 4: Extradition Matters — Reporting Period 2025/2026 (April 2025 – March 2026)

Country	Offence
France	Attempted Murder
France	Attempted Assassination
France	Murder
Dominica	Murder
Martinique	Murder; Armed Robbery
Martinique	Murder
Saint Lucia	Murder
France	Trafficking in Persons
Martinique	Armed Robbery

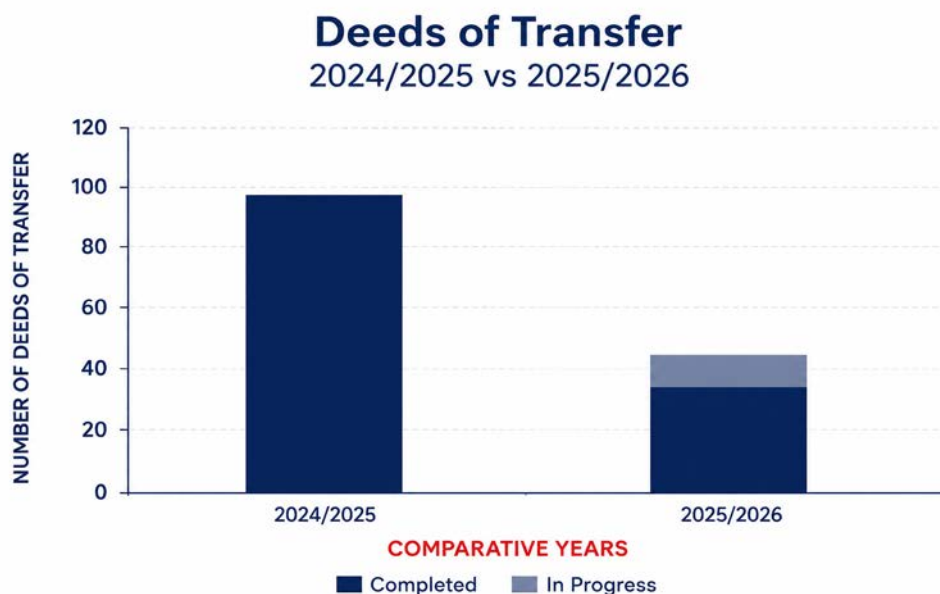
AGREEMENTS/CONTRACTS

In the period 2025 to 2026, Chambers received a total of fifty-six (56) contracts for vetting which saw an increase of twenty-seven percent (27%) over the previous year (2024/2025) which recorded forty-four (44). Some notable contracts reviewed for the period were the DigiGov contract, Customs Agreement, CARICAD Agreement and the Sir Julian Hunte Highway Project contract. Reference is made to Bar graph below.



DEEDS

Deeds are legal documents that transfer interests in immovable property from the Crown to another or vice versa. In 2025/2026, the Advice and Litigation Unit was instructed to prepare and/or vet a total of fifty-one (51) deeds. This represents a decrease of forty-eight percent (48%) when compared with the number of deeds prepared and/or vetted in 2024/2025. In 2024/2025, a total of ninety-eight (98) deeds were processed by the Unit.



LEASES -2025/2026

In 2025/2026, the Attorney General's Chambers continued to play a pivotal role in facilitating and finalizing lease agreements, reflecting both efficiency and sustained demand for legal oversight in this area. A total of 47 leases were received for the period. Notable leases for the period were the Crown lease to the Saint Lucia Cadet Corps and the sublease to KM2 Solutions.

This performance builds on 2024/2025, when 56 leases were assigned and 42 completed. This reflects sustained efficiency in processing despite a slight reduction in volume. Chambers remains focused on further reducing turnaround times and enhancing service delivery in the year ahead.



Despite a reduction in volume, completion efficiency improved from 75.0% to 80.9% in 2025.

MARRIAGE LICENCES

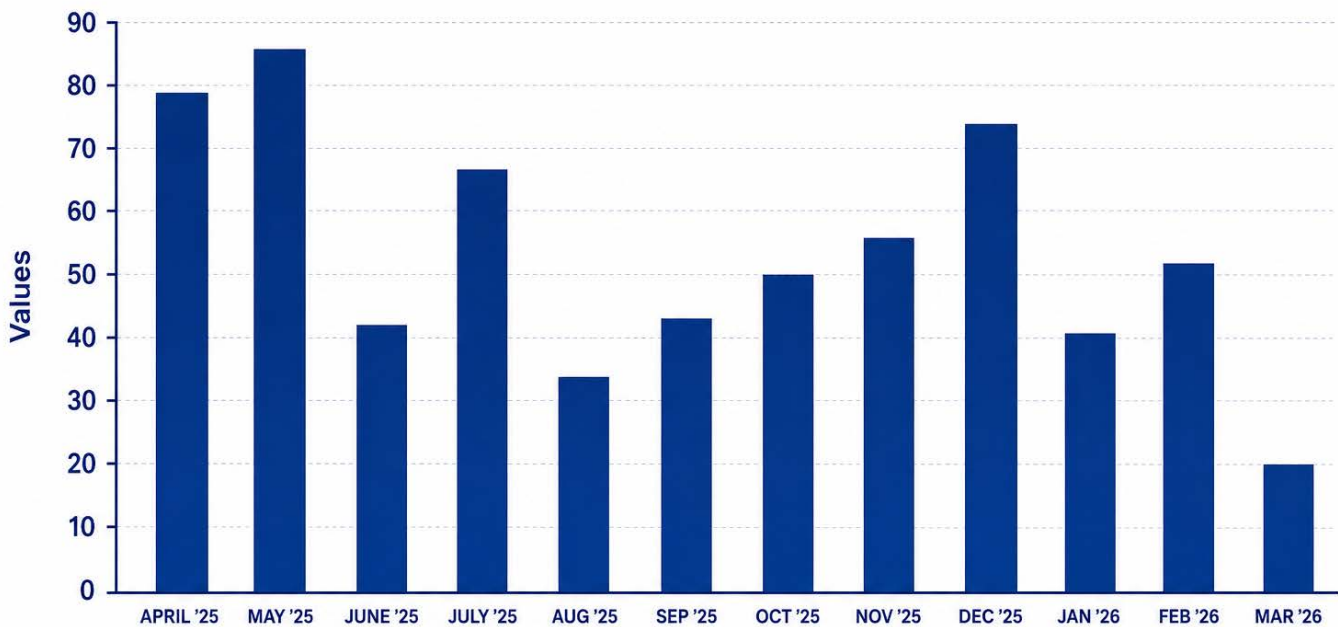
Overview

Marriages in Saint Lucia are governed by Sections 81-155 of the Civil Code, Cap 4.01 of the Revised Laws of Saint Lucia. The graph below illustrates the number of marriage licences processed on a monthly basis for the months 1st April 2025–31st March 2026, which can be issued either as a normal or special licence.



Year in Review (1st April 2025-31st March 2026)

APRIL 2025 – MARCH 2026



	APRIL '25	MAY '25	JUNE '25	JULY '25	AUG '25	SEP '25	OCT '25	NOV '25	DEC '25	JAN '26	FEB '26	MAR '26
APRIL 2025–MARCH 2026	79	86	42	67	34	43	50	56	74	41	52	20

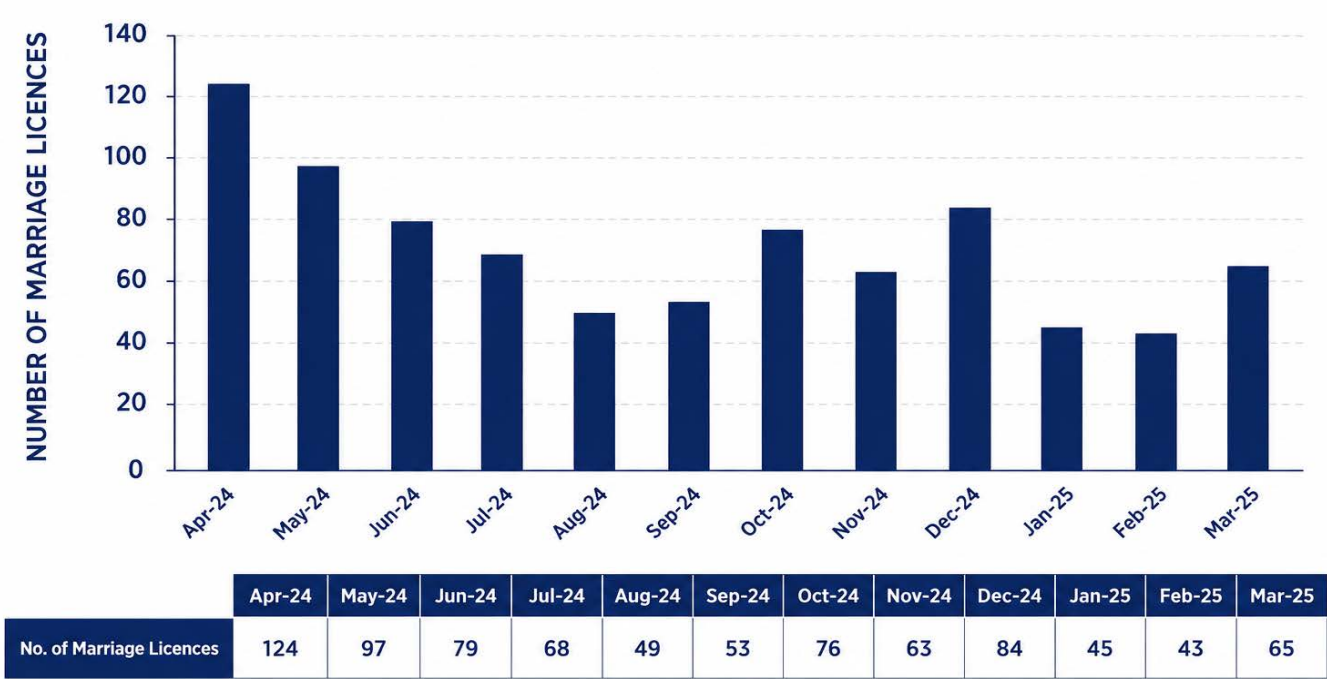
For 2025, Chambers processed a total of six hundred and forty-four (644) licences, comprising of four hundred and forty-nine (449) hundred ordinary licences and one hundred and ninety-five (195) emergency licences, giving a total annual revenue of three hundred and sixty-one thousand, four hundred dollars (\$361,400.00). This represents a 23% decrease in the number of licences over the year 2024

which had a total of eight hundred and forty-six (846) licences. In 2024, licences comprised of five hundred and ninety-three (593) ordinary licences and two hundred and fifty-three (253) emergency licences, giving a total revenue of three hundred and seventy-six thousand, six hundred and fifty dollars (\$376,650.00), a decrease in revenue of approximately 4.1%.



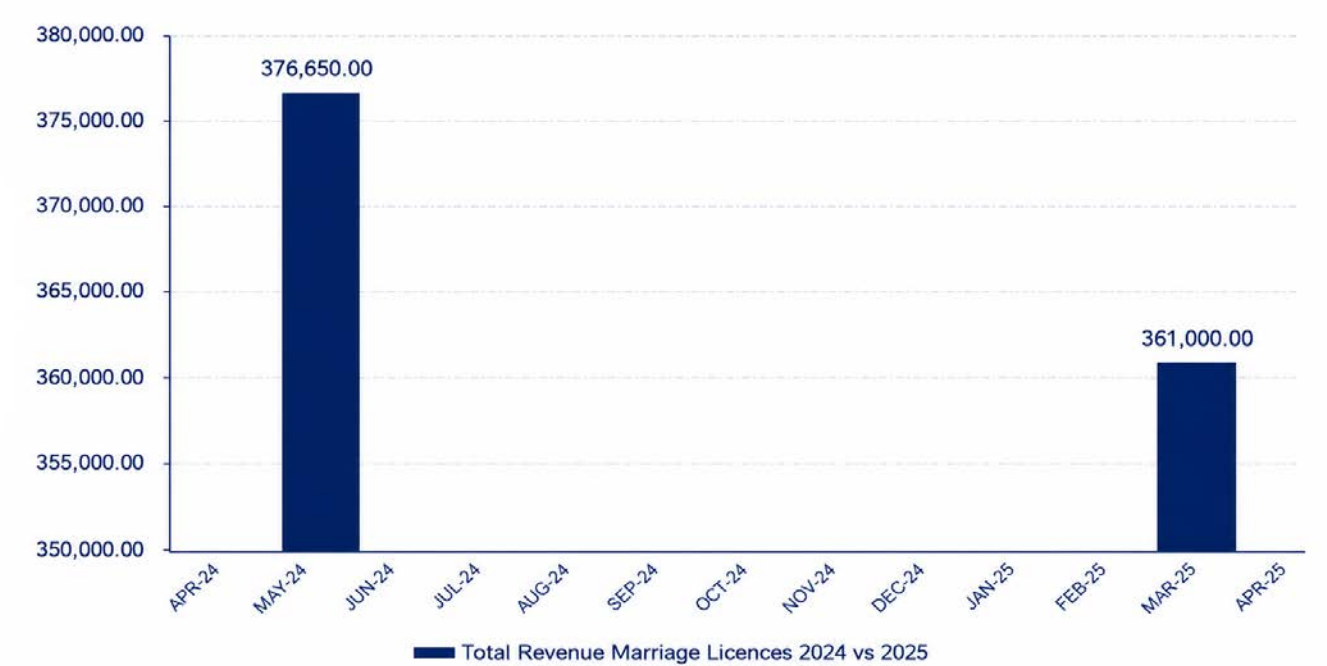
No. of Marriage Licences

April 2024 – March 2025



The chart below illustrates this comparison in revenue

TOTAL REVENUE MARRIAGE LICENCES 2024 vs 2025



Marriage Licences for the Year April 2024-March 2025

Month	Ordinary	Emergency	No. of Licences	Total Revenue
April 2024	82	42	124	\$50,150.00
May 2024	54	43	97	\$41,310.00
June 2024	50	29	79	\$32,410.00
July 2024	52	16	68	\$26,060.00
August 2024	36	13	49	\$19,080.00
September 2024	36	17	53	\$21,240.00
October 2024	56	20	76	\$29,560.00
November 2024	50	13	63	\$26,340.00
December 2024	62	22	84	\$46,400.00
January 2025	31	14	45	\$25,300.00
February 2025	32	11	43	\$23,700.00
March 2025	52	13	65	\$35,100.00
Total	593	253	846	\$376,650.00

Marriage Licences for the Year April 2025-March 2026

Month	Ordinary	Emergency	No. of Licences	Total Revenue
April 2025	55	24	79	\$44,300.00
May 2025	64	22	86	\$47,400.00
June 2025	23	19	42	\$24,800.00
July 2025	51	16	67	\$36,700.00
August 2025	19	15	34	\$20,000.00
September 2025	33	10	43	\$23,500.00
October 2025	34	16	50	\$28,200.00
November 2025	46	10	56	\$30,000.00
December 2025	47	27	74	\$42,400.00
January 2026	27	14	41	\$23,300.00
February 2026	35	17	52	\$29,400.00
March 2026	15	5	20	\$11,000.00
Total	449	195	644	\$361,000.00

Non-Profit Organizations

The non-profit sector continued to attract individuals and groups committed to making a meaningful impact. During the year under review, thirteen (13) applications were received by the Attorney General's Chambers, of which nine (9) were processed and completed across a range of sectors from sports, religious and educational. These applications were made pursuant to section 328 of the Companies Act Cap 13:01.

This marked a twenty-three percent (23%) increase over the previous year, 2024/2025, which recorded ten (10) applications.

APOSTILLES

Pursuant to section 4 of the Apostille (Hague Convention) Act, Cap. 2:18, forty-seven (47) apostilles were issued by the Advice & Litigation Unit for the year 2025, generating total revenue for the year of four thousand seven hundred dollars (\$4,700.00).

NEW HIRES

Mr. Arthur D. Compass

Mr. Arthur D. Compass joined the Attorney General's Chambers on 1 April 2025 as a Crown Counsel IV. He is admitted to the Bars of Saint Lucia, Jamaica, and Ontario, and brings a strong multi jurisdictional legal foundation to Chambers.

Before joining the office, Mr. Compass gained experience in both private practice and public administration. His professional background includes work in civil and commercial litigation, regulatory compliance, and the provision of legal and advisory services across diverse institutional settings.

This combination of private sector practice and public sector operational experience equips Mr. Compass with a varied and well rounded skill set. His broad exposure enhances the Chambers' capacity to address complex legal issues and contributes meaningfully to the office's overall expertise.



Promotions	
Senior Crown Counsel Seryozha Cenac	Confirmed in the position of Solicitor General having acted in the position for one (1) year.
Senior Crown Counsel Arthur Compass	promoted from Crown Counsel IV to Senior Crown Counsel.
Crown Counsel George K. Charlemagne	promoted from Crown Counsel III to Crown Counsel IV
Crown Counsel Kimberley Williams	promoted from Crown Counsel II to Crown Counsel III
Crown Counsel Nicolette	promoted from Crown Counsel I to Crown Counsel II

Departures

Crown Counsel Rochelle John-Charles left Chambers to pursue other career opportunities.

Trainings

Solicitor General – Mutual Legal Assistance and Extradition – El Paccto

Senior Crown Counsel Nichola Benjamin – Digital Justice – United Nations Development Programme (UNDP)

Senior Crown Counsel Arthur Compass – Freedom from Torture - Convention against Torture Initiative (CTI)

Crown Counsel Rochelle John-Charles – Freedom from Torture and Inhuman

Treatment - Office of the High Commissioner for Human Rights (OHCHR)

Hamper drive

During the month of September 2025, Chambers embarked on a "BACK TO SCHOOL DRIVE" where all staff members contributed to the creation of the hampers by providing the necessary products and assistance. These were donated to Anse La Raye Primary and Roseau Combined School.





NATIONAL ANTI-MONEY LAUNDERING OVERSIGHT COMMITTEE (NAMLOC)



INTRODUCTION

The National Anti-Money Laundering Oversight Committee (NAMLOC) is resolute in its mandate to oversee and advance Saint Lucia's efforts to strengthen its Anti-Money Laundering, Counter Financing of Terrorism and Counter Proliferation Financing (AML/CFT/CPF) framework throughout 2025. NAMLOC continues to foster strategic collaboration with key stakeholders to support Saint Lucia's compliance with international AML/CFT/CPF standards and obligations.

SAINT LUCIA'S FIFTH ENHANCED FOLLOW-UP REPORT

Saint Lucia's Fifth Enhanced Follow-Up Report (5th EFUR) was submitted to the Caribbean Financial Action Task Force (CFATF) in November 2025 for information purposes only. The report outlined the country's progress, high-level commitment, and strategic approach to addressing the deficiencies identified in the Fourth Mutual Evaluation Report (4th MER), published in January 2021. Saint Lucia is currently rated as Largely Compliant (LC) or Compliant (C) with 35 of the 40 FATF Recommendations. Further to the successful submission of the 5th EFUR, Saint Lucia had been removed from the Enhanced Follow-Up process, representing a significant national achievement.



LEGISLATIVE ADVANCEMENTS

NAMLOC played a pivotal role in advancing legislative amendments aimed at addressing identified gaps in Saint Lucia's AML/CFT/CPF framework. Key legislative developments/achievements included:

- Payment Systems and Services Act, No. 10 of 2025: Establishes a modern oversight framework for payment systems, including transparency for domestic and cross-border transfers. The Payment Systems and Services Act strengthens the operational infrastructure needed to support AML/CFT supervision and investigation.

- Virtual Asset Business Regulations, S.I. No. 37 of 2025: Creates a licensing and supervisory regime for VASPs, including Travel Rule requirements.
- Virtual Asset Business (Amendment) Act No. 1 of 2025 – The amendment strengthened Saint Lucia’s supervisory framework for virtual asset service providers by expressly requiring the Financial Services Regulatory Authority to monitor virtual asset businesses for compliance with the Act, thereby supporting implementation of the FATF Recommendation 15.

TRAINING INITIATIVES AND CAPACITY BUILDING

NAMLOC members and other key stakeholders benefited from multiple training opportunities during the period. Notable training programs undertaken included:

Training Programme	Date	Purpose/ Outcome	Training Programme
FATF Closed Webinar on Recommendation 32 (R.32) and Cross-Border Cash Confiscation	3-Jun-25	FATF	Provided a platform for participants to share experiences and best practices to enhance asset recovery effectiveness, particularly in relation to cross-border cash confiscation, and to strengthen compliance with Recommendation 32.
Trade-Based Money Laundering (TBML) Risk Assessment Introductory Workshop	2-Jul-25	World Bank	Introduced participants to the concept of TBML, the pilot TBML Risk Assessment Tool, and the proposed approach and next steps for conducting a national assessment.
World Bank’s New Tool for Assessing ML/TF Risks in Virtual Assets and Virtual Asset Service Providers (VASPs): Introductory Session and Demonstration	24-Jul-25	World Bank	Enhanced participants’ capacity to assess money laundering and terrorist financing (ML/TF) risks associated with Virtual Assets (VAs) and Virtual Asset Service Providers (VASPs) through expert presentations and interactive sessions.
DNFBP Training for Supervisory Authorities – 5th Round Training	28–29 July 2025	CFATF	Strengthened the supervisory capabilities of authorities responsible for Designated Non-Financial Businesses and Professions (DNFBPs).
Trade-Based Money Laundering (TBML) Risk Assessment Workshop	3–5 September 2025	NAMLOC, World Bank and UNODC	Strengthened national capacity to identify and combat TBML through the application of the World Bank’s pilot TBML Risk Assessment Tool. Saint Lucia was selected as the first country to test and apply the tool, highlighting its commitment to advancing regional AML/CFT efforts.
FATF Law Enforcement-Focused FATF Standards Training Course	22–26 September 2025	FATF	Enhanced participants’ understanding of the FATF Standards on AML/CFT and the implementation of effective measures to combat money laundering and terrorist financing.
Law Enforcement-Focused FATF Standards Training Course – Saint Lucia	8–12 December 2025	FATF	Provided comprehensive training on all 11 Immediate Outcomes, with emphasis on the operational aspects of the FATF Standards and implementation challenges relating to IO.2, IO.7, IO.8, and IO.9 from a law enforcement perspective. The course strengthened participants’ understanding of AML/CFT standards and effective ML/TF mitigation measures.

NATIONAL RISK ASSESSMENT (NRA) (2025)

NAMLOC hosted the island's third National Risk Assessment consultation, which took place on October 30th, 2025. NAMLOC convened key stakeholders from the public and private sectors, including financial institutions, designated non-financial businesses and professions (DNFBPs), law enforcement agencies, regulators, government institutions, and civil society organizations, to review and discuss the preliminary findings of the 2025 NRA. The 2025 NRA has incorporated assessments of Proliferation Financing (PF) and Trade-Based Money Laundering (TBML) for the first time, enabling the country to identify and prioritize emerging risk areas not previously addressed.

Stakeholders reviewed Saint Lucia's exposure to financial crimes, identified sectoral vulnerabilities, and explored risk mitigation strategies. The consultation outcomes will guide the updated NRA, the national policies and action plans. The process will also strengthen inter-agency collaboration, support regulatory reforms, and enhance the country's resilience to illicit financial activities.

The engagement further underscored NAMLOC's commitment to safeguarding the integrity of Saint Lucia's financial system and upholding international standards established by the FATF.

PUBLIC RELATIONS

NAMLOC facilitated a series of conferences, training sessions and round table discussions involving stakeholders from both the public and private sectors. These engagements were complemented by press releases and newspaper features aimed at promoting transparency and increasing public understanding of the AML/CFT/CPF matters thereby reinforcing the country's commitment to meeting and upholding the FATF standards. The Chairperson of NAMLOC Ms. Juliana Alfred, also participated in several press interviews highlighting Saint Lucia's progress in 2025. Internally, NAMLOC enhanced inter-agency communication and media preparedness, contributing to stronger stakeholder engagement and continued progress toward national and international compliance standards.



CARIBBEAN FINANCIAL ACTION TASK FORCE FIFTH ROUND MUTUAL EVALUATION

Saint Lucia's 5th Round Mutual Evaluation is scheduled for 2028 with preparatory submission commencing in 2027. A Mutual Evaluations comprises two components:

- Technical compliance
- Effectiveness

This round of Mutual Evaluation places far greater emphasis on how well those standards are implemented in practice. The assessment will require clear, measurable evidence that FATF Recommendations and the 11 Immediate Outcomes are producing tangible results consistent with the country's risk profile. Some FATF Recommendations that have been updated include:

Recommendations	Outcomes
Recommendation 1	Strong emphasis on dynamic, ongoing risk assessment and demonstrable use of risk findings to guide supervision, enforcement, and policy decisions.
Recommendation 10-12	Focus on quality and consistency of CDD implementation, including effectiveness of enhanced measures and supervisors' ability to identify weaknesses.
Recommendations 13-17	Increased scrutiny on de-risking practices, proportionality, and alignment with FATF financial inclusion guidance.
Recommendations 15	Significantly expanded focus on Virtual Assets (VAs) and Virtual Asset Service Providers (VASPs), including licensing, supervision, and enforcement.
Recommendations 24 and 25	Strong focus on accuracy, timeliness, and verification of beneficial ownership information and authorities' ability to access and use it effectively.
Recommendations 26-28	Focus on risk-based supervision, supervisory outcomes, sanctions, and effectiveness of remedial actions
Recommendations 29-32	Focus on use of financial intelligence in investigations, integration between FIU, law enforcement, and prosecutors, and results achieved.
Recommendations 35	Evaluation of whether sanctions are effective, proportionate, and dissuasive, supported by enforcement evidence.
Recommendations 38-40	Stronger focus on timeliness, quality, and outcomes of international cooperation requests.
Targeted Financial Sanctions Recommendation 6 and Recommendation 7	Greater emphasis on implementation effectiveness, monitoring, and private-sector compliance.
Proliferation Financing Recommendation 1, 2 & 7	Standalone, intensified focus reflecting FATF's enhanced Proliferation Financing (PF) standards and expectations.



NAMLOC

The NAMLOC Secretariat is administratively managed by the Permanent Secretary – Ms. Juliana Alfred who has been serving as Chairperson of the Committee over the last few reporting cycles. During the review period, the other members of the committee included Mrs. Antonia Charlemagne, Senior Crown Counsel from the Attorney General's Chambers, Mrs. Nathalie Dusauzay, Executive Director of the Financial Services Regulatory Authority (FSRA), Mrs. Fleur Simmons, Acting Comptroller (IRD), and Gabriella Regis-Louis, Assistant Comptroller (IRD) at the Inland Revenue Department, Mr. Delvin Mathurin, Assistant Superintendent (RSLPF), Mr. Aneil Innocent, Inspector of Police and Mr. Troy Lamontagne, Superintendent (RSLPF), Mr. Gratley Promesse, Senior Customs Officer at the Customs and Excise Department, Ms. Kelly Thomson, Deputy DPP and Mr. Linton Robinson, Senior Crown Counsel of Director of Public Prosecutors (DPP), Mr. Paul Thompson, Director FIA, Ms. Astrid Augustin, AML/CFT Supervisor, Mr. Kenton Alexander, Senior Analyst and Ms. Albertha Elie, Senior Analyst of the Financial Intelligence Authority and Mrs. Livia Bertin-Mark, Deputy Director at the Eastern Caribbean Central Bank.

The Secretariat is comprised of the following full time staff:

Ms. Luann Maraj - *Former Director*

(April 2025 – March 2026)

Ms. Luann Maraj served as Director of the NAMLOC Secretariat from April 2025 to March 2026. During her tenure, she provided leadership and oversight for the Secretariat's operations and played an important role in advancing Saint Lucia's anti-money laundering, counter-terrorist financing, and counter-proliferation financing (AML/CFT/CPF) agenda.

Ms. Ssavanna Seales, *Attorney-at-Law - Director*

Ms. Ssavanna Seales currently serves as the Director of the NAMLOC Secretariat. Since joining the Attorney General's Chambers as a Legal Officer in July 2025, she has demonstrated significant professional growth and leadership, culminating in her appointment as Director in May 2026. In this capacity, she provides strategic leadership to the Secretariat, oversees the coordination and implementation of national anti-money laundering, counter-terrorist financing, and counter-proliferation financing (AML/CFT/CPF) policies and initiatives, facilitates inter-agency collaboration, and supports the Committee in the effective discharge of its mandate.

Ms. Caren Biscette - *Project Officer*

Ms. Caren Biscette serves as the Project Officer and has been employed with Chambers since May 2025, she supports the planning, coordination, and execution of NAMLOC's programs, projects, and strategic initiatives. This role assists with stakeholder engagement, monitoring and evaluation activities, research, reporting, and the implementation of action plans arising from national and international AML/CFT obligations.

Ms. Asana Auguste - *Secretary*

Ms. Asana Auguste has been employed with Chambers from January 2026. The Secretary provides administrative and organizational support to the Secretariat and the Committee. The responsibilities include coordinating meetings, preparing agendas and minutes, maintaining records and correspondence, and ensuring the efficient functioning of the Secretariat's day-to-day operations.

CONCLUSION

NAMLOC remained committed to strengthening Saint Lucia's AML/CFT/CPF framework through legislative reform, stakeholder collaboration, capacity building, and public engagement. Significant progress was achieved in advancing key legislation, enhancing regulatory and supervisory measures, expanding training opportunities, and undertaking a national risk assessment in 2025 which includes the incorporation of Proliferation Financing and Trade-Based Money Laundering risks. As Saint Lucia prepares for its 5th Round Mutual Evaluation in 2028, the Committee continues to focus on effective implementation of FATF standards, strengthened inter-agency cooperation, and improved public awareness and stakeholder participation. These efforts reinforce Saint Lucia's commitment to safeguarding the integrity of its financial system, meeting international obligations, and building a resilient and transparent compliance framework. It is also noteworthy that for the first time Saint Lucia was nominated to serve as Co Chair of the CFATF Risk, Trends and Methods Group.





APPENDIX 1

ACTS 2025

NAME OF ACTS	ACTS NO.	PAGE NO.
Virtual Asset Business (Amendment) Act	1	1 - 4
Security Interest in Movable Property (Amendment) Act	2	5 - 8
Child Justice (Amendment) Act	3	9 - 12
Real Estate (Brokers and Agents) Act	4	13 - 32
Sovereign Wealth Fund of Saint Lucia Act	5	45 - 76
Criminal Code (Amendment) Act	6	77 - 90
Supreme Court (Amendment) Act	7	91 - 95
Appropriation Act	8	97 - 103
Banking (Amendment) Act	9	105 - 131
Payment System and Services Act	10	133 - 186
Administration of Small Succession (Amendment) Act	11	187 - 192
Immigration (Amendment) Act	12	191 - 194
Passport (Amendment) Act	13	195 - 198
CARICOM Arrest Warrant Treaty Act	14	199 - 236
Customs (Control and Management) (Amendment) Act	15	
Agreement Between the Government of Saint Lucia and the Government of the Republic of Indonesia on Visa Exemption for the Holders of Diplomatic or Official Passports Act	16	237 - 247
Agreements Between the Government of Saint Lucia and the Government of Georgia on Visa Exemption for the Holders of Ordinary, Diplomatic, Official and Service Passports Act	17	259 - 270
Agreement Between the Government of the Republic of Serbia and the Government of Saint Lucia on Visa Exemption for Holders of Diplomatic and Official Passports Act.	18	272 - 278
Agreement Between the Government of Saint Lucia and the Government of the Republic of India on Visa Exemption for the Holders of Diplomatic or Official Passports Act.	19	279 - 287
Agreements Between the Government of Saint Lucia and the Government of the Federative Republic of Brazil on Visa Exemption for Holders of Diplomatic, Official or Service Passports and the Short-Stay Visa Waiver for Holders of Ordinary Passports Act	20	289 - 302
Eastern Caribbean Citizenship by Investment Regulatory Authority	21	303 - 404
Citizenship by Investment (Amendment) Act	22	405 - 415
Pensions (Amendment) Act	23	417 - 421
Community Tourism Development (Amendment) Act	24	423 - 428
Land and House Tax (Amendment) Act	25	429 - 432

STATUTORY INSTRUMENTS 2025

NAME OF STATUTORY INSTRUMENTS	S.I. NO.	PAGE NO.
Value Added Tax Act (Amendment of Schedule 3) (No. 6) Order	1	1
Consumer Protection (Appointment of Members of the Consumer Protection Council) Notice	2	3 - 4
2022 Supplement to the Revised Edition of the Laws (Commencement) Order	3	5 - 8
Price Control (Amendment) (No. 1) Order	4	9 - 10
Excise Tax (Amendment of Schedule 1) (No. 1) Order	5	11 - 12
Export Saint Lucia (Appointment of the National Export Council) Order	6	13 - 14
Regulated Substances (Appointment of the Board of the Regulated Substances Authority) Notice	7	15
National Insurance Corporation (Amendment) Regulations	8	17 - 43
Saint Lucia National Housing Corporation (Jacmel, Anse La Raye) Vesting Order	9	45 - 46
Saint Lucia National Housing Corporation (Cas En Bas, Gros Islet) Vesting Order	10	47 - 48
Micro and Small Scale Business Enterprises (ZMED Ambulette Transport Service) Order	11	49
Fiscal Incentives (Numar Solutions Inc.) Order	12	51 - 52
Legal Profession (Eligibility) (Deandra Shinell Goss) Order	13	53
Legal Profession (Eligibility) (Charlin Anne Leona Skeete) Order	14	55
Tourism Stimulus and Investment (1881 Holdings Inc.) Order	15	57 - 60
Motor Vehicles and Road Traffic (Designation of Inspectors) Order	16	61 - 69
Price Control (Amendment) (No. 2) Order	17	71 - 72
Excise Tax (Amendment of Schedule 1) (No. 2) Order	18	73 - 74
Insolvency Act (Commencement) Order	19	75
Motor Vehicles and Road Traffic (Registration) (Amendment of Schedule) Regulations	20	77 - 78
Motor Vehicles and Road Traffic (Registration) (Amendment of Schedule) (Revocation) Regulations	21	79
Legal Profession (Eligibility) (David Devanand Dhanoo) Order	22	81
Tourism Development (MJ Wheelers Inc.) Order	23	83 - 85
Tourism Development (Bel Jou (St. Lucia) Limited) Order	24	87 - 88
Tourism Development (Marlan's Boat Tours) Order Fiscal	25	89 - 90
Tourism Development (JTB Limited) Order	26	91 - 93
Fiscal Incentives (ZMED Ambulette Transport Service) Order	27	95 - 96
Export Saint Lucia Appointment of the National Export Council) (No. 2) Order	28	97 - 98
Price Control (Amendment) (No. 3) Order	29	99 - 100
Excise Tax (Amendment of Schedule 1) (No. 3) Order	30	101 - 102
Tourism Incentives (SunRise SAFARI) Order	31	103 - 105
Tourism Incentives (Vacation & Corporate Rentals Limited) Order	32	107 - 109
Fiscal Incentives (Creteform SLU Construction & Trading Inc.) Order	33	111 - 112
Fiscal Incentives (Female Dignity Inc.) Order	34	113 - 114

NAME OF STATUTORY INSTRUMENTS	S.I. NO.	PAGE NO.
Fiscal Incentives (Harris Paints (St. Lucia) Limited) Order	35	115 - 116
Tourism Development (J&C Estates and Developers Ltd.) Order	36	117 - 119
Virtual Asset Business Regulations	37	121 - 154
Justice Protection Act (Commencement) Order	38	155
Value Added Tax Act — Resolution of Parliament to approve draft Value Added Tax (Amendment of Schedule 3) (No. 1) Order	39	157 – 158
Insolvency (Temporary Appointment of Supervisor) Order	40	159
Value Added Tax (Amendment of Schedule 3) (No. 1) Order	41	161
Legal Profession (Eligibility) (Michael Antonio Rivera) Order	42	163
Legal Profession (Eligibility) (Akeelia Shani Richards) Order	43	165
Revised Edition of the Laws of Saint Lucia (Rectification of Errors) Order	44	167 - 168
Insolvency (Temporary Appointment of Government Trustee) Order	45	169
Legal Profession (Eligibility) (Aasha Oma Ramlal) Order	46	171
Legal Profession (Eligibility) (Vishaal Siewasaran) Order	47	173
Legal Profession (Eligibility) (Leah Gabrielle Julie Arthur) Order	48	175
Price Control (Amendment) (No. 4) Order	49	177 - 178
Excise Tax (Amendment of Schedule 1) (No. 4) Order	50	179 – 180
Tourism Development (Tarius Taxi Service) Order	51	180 - 182
Fiscal Incentive (Prince Richie's Bakery) Order	52	183 – 184
Shipping (Caribbean Cargo Ship Survey and Construction) Regulations	53	185 - 309
Standards (Appointment of Director of the Saint Lucia Bureau of Standards) Notice	54	311
Eastern Caribbean Supreme Court (Judicial Officers Pensions) Regulations	55	313 – 315
Fiscal Incentives (Tolyn Manufacturers and Engineering Consultants Ltd.) Order	56	317 - 319
Fiscal Incentives (Stone Culture Ltd.) Order	57	321 - 322
Price Control (Amendment) (No. 5) Order	58	323 - 325
Excise Tax (Amendment of Schedule 1) (No. 5) Order	59	325 – 326
Real Estate (Brokers and Agents) Act (Suspension) Regulations	60	327
Alien Landholding (Licensing) (Exemption) (Brenda Francia Thomas) Order	61	329
Alien Landholding (Licensing) (Exemption) (Deniese Anntonette Whyte) Order	62	331
Alien Landholding (Licensing) (Exemption) (Kaydi-Ann Sheriffa Spencer-Bicar) Order	63	333
Alien Landholding (Licensing) (Exemption) (Kristine Gail Thompson) Order	64	335
Alien Landholding (Licensing) (Exemption) (Lydia Antoinette Osbourne) Order	65	337
Alien Landholding (Licensing) (Exemption) (Yuri Johann Ronald Saunders) Order	66	339
Saint Lucia Parliament – Proclamation Proroguing Parliament	67	341
Saint Lucia Parliament – Appointment of Session of Parliament	68	343 - 344
Tourism Development (Vin's Agri-Tours Ltd.) Order	69	345 - 346
Tourism Development (Villa Blue Maho) Order	70	347 - 349
Price Control (Amendment) (No. 6) Order	71	351 - 352
Excise Tax (Amendment of Schedule 1) (No. 6) Order	72	353 – 354

NAME OF STATUTORY INSTRUMENTS	S.I. NO.	PAGE NO.
Stamp Duty (Amendment of Schedule) Regulations	73	355
Community Tourism Development (Bon Vivant Chateau) Order	74	357 – 359
Legal Profession (Eligibility) (Karleen Andrea Shantal King) Order	75	361
Legal Profession (Eligibility) (Michael Andrew Lashley) Order	76	363
Price Control (Amendment) (No. 7) Order	77	365 - 366
Excise Tax (Amendment of Schedule 1) (No. 7) Order	78	367 – 367
Legal Profession (Eligibility) (Danika Treshana Bourg) Order	79	369
Firearms (Certification of Ballistic Expert) Notice	80	371
Airport (Service Charge) (Amendment) Regulations	81	373 - 375
Customs (Service Charge) (Amendment of Schedule) Order	82	377- 380
Tourism Development (Knotty Girl Speed Boat Tours) Order	83	381 - 382
Income Tax (Exemption) Order	84	383
Price Control (Amendment) (No. 8) Order	85	385 - 386
Excise Tax (Amendment of Schedule 1) (No. 8) Order	86	387 – 388
Tourism Development (Malabar Beach Limited) Order	87	389 - 391
Tourism Development (Lucian Style Development Corporation) Order	88	393 -394
Tourism Development (Spice of India Inc.) Order	89	395 - 396
Tourism Development (Night Nurse Adventures) Order	90	397 - 399
Tourism Development (Precipice Inc.) Order	91	401 - 404
Tourism Development (The Sutton Corporation) Order	92	405 – 407
Alien Landholding (Licensing) (Exemption) (Chamane Andresha Peniston-Prospere) Order	93	409
Alien Landholding (Licensing) (Exemption) (Kimberley Kaye Williams) Order	94	411
Regulated Substances (Declaration of Regulated Substances) Order	95	413 – 416
Tourism Development (S. C. Adventures) Order	96	417 – 419
Tourism Development (East Winds Resort Ltd.) Order	97	421 – 422
Waste Management (Environmental Levy) Order	98	423
Legal Profession (Eligibility) (Nakila Shinnell Donnette Quintyne) Order	99	425
Tourism Development (Luxe Getaway) Order	100	427 - 430
Excise Tax (Amendment of Schedule 1) (No. 9) Order	101	431 - 432
Price Control (Amendment) (No. 9) Order	102	433 - 434
Telecommunications (Land Mobile Radio) (Fees)(Exemption) (Ministry of External Affairs, International Trade, Civil Aviation and Diaspora Affairs) Order	103	435
Customs Duties (Amendment of Schedule 4) (No. 1) Order	104	437 – 439
Tourism Development (Majestic Beach Chair Rentals & Grill) Order	105	441 – 442
Value Added Tax Act — Resolution of Parliament to approve draft Value Added Tax (Amendment of Schedule 3)(No. 2) Order	106	443 - 444
Value Added Tax Act — Resolution of Parliament to approve draft Value Added Tax (Amendment of Schedule 1) Order	107	445 - 453

NAME OF STATUTORY INSTRUMENTS	S.I. NO.	PAGE NO.
Resolution of Parliament to authorize the making of an Order for the 2023 Supplement to the Revised Edition of the Laws	108	455 - 456
Stamp Duty (Amendment of Schedule) (No. 2) Regulations	109	457
Price Control (Amendment) (No. 10) Order	110	459 - 460
Excise Tax (Amendment of Schedule 1) (No. 10) Order	111	461 – 462
2023 Supplement to the Revised Edition of the Laws (Commencement) Order	112	463 - 467
Tourism Development (Aldante Ltd.) Order	113	469 - 471
Tourism Development (Bel Jou (St. Lucia) Limited)(No. 2) Order	114	473 - 475
Tourism Development (Le Sport (St. Lucia) Limited) Order	115	477 - 478
Tourism Development (Windjammer Landing Company Limited) Order	116	481 - 483
Consumer Protection (Appointment of Members of the Consumer Protection Council) (No. 2) Notice	117	485 486
Value Added Tax (Amendment of Schedule 1) Order	118	487 - 491
Value Added Tax (Amendment of Schedule 3) (No. 2) Order	119	493
Fiscal Incentives (Tapiion Dialysis (St. Lucia) Ltd.) Order	120	495 - 496
Fiscal Incentives (St.Lucia Distillers Limited) Order	121	497 – 498
Price Control (Amendment) (No. 11) Order	122	499 - 500
Excise Tax (Amendment of Schedule 1) (No. 11) Order	123	501 – 502
Tourism Development (MCE Sounds Limited) Order	124	503 - 504
Financial Services Regulatory Authority (Amendment of Schedule 1) Order	125	505
Price Control (Amendment) (No. 12) Order	126	507 - 508
Excise Tax (Amendment of Schedule 1 (No. 12) Order	127	509 - 510
Immigration (Waiver of Fee for Extension of Permit) Order	128	511
Value Added Tax Act — Resolution of Parliament to approve draft Value Added Tax (Amendment of Schedule 1)(No. 2) Order	129	513 – 515
Value Added Tax (Amendment of Schedule 1) (No. 2) Order	130	517 – 518
Tourism Development (Canawi ATV Tours) Order	131	519 - 520
Tourism Development (LCS Enterprise) Order	132	521 - 523
International Business Companies (Declaration of Head Office Company) (Trading International Group (TIC) Inc.) Order	133	525
Income Tax (Exemption) (Millennium Heights Medical Complex) Order	134	527
International Business Companies (Declaration of Head Office Company) (Fibre Investments Limited) Order	135	529
Fiscal Incentives (Caribbean Awning Production Company Ltd.) Order	136	531 - 534
Tourism Development (Bay Gardens Limited) Order	137	535 - 536
Legal Profession (Eligibility) (Tsian Elizabeth Alina Rodulfo) Order	138	537
Price Control (Amendment) (No. 13) Order	139	539 - 540
Excise Tax (Amendment of Schedule 1) (No. 13) Order	140	541 - 542
Youth Economy Act (Commencement) Order	141	543

NAME OF STATUTORY INSTRUMENTS	S.I. NO.	PAGE NO.
Price Control (Amendment) (No. 14) Order	142	545 - 546
Excise Tax (Amendment of Schedule 1) (No. 14) Order	143	547 – 548
Motor Vehicles and Road Traffic (Fees) (Amendment) Regulations	144	549
Insolvency Act (Commencement) (No. 2) Order	145	551
Legal Profession (Eligibility) (Akeem Deon Rowe) Order	146	553
Legal Profession (Eligibility) (Nyree Dawn Alfonso) Order	147	555
Legal Profession (Eligibility) (Roger Mark Kawalsingh) Order	148	557
Legal Profession (Eligibility) (Sueyen Anieka Thompson) Order	149	558
Physical Planning and Development (Environmental Protection Area) (Pitons Management Area)(Amendment) Order	150	561 – 563
Customs Duties (Amendment of Schedule 4) (No. 2) Order	151	565 - 1564
Customs (Service Charge) (Amendment of Schedule) (No. 2) Order.	152	1565 - 1566
Excise Tax (Amendment of Schedule 1) (No. 15) Order	153	1567 - 1632
External Trade (Restricted Imports) Order	154	1633 - 1639
Value Added Tax (Amendment of Schedules 1 and 2) Order	155	1641 - 1647
Value Added Tax Act — Resolution of Parliament to approve draft Value Added Tax (Amendment of Schedule 3) (No. 3) Order	156	1649
Value Added Tax Act — Resolution of Parliament to approve draft Value Added Tax (Amendment of Schedule 3) (No. 4) Order	157	1651 - 1652
Value Added Tax Act — Resolution of Parliament to approve draft Value Added Tax (Amendment of Schedule 3) (No. 5) Order	158	1653
Value Added Tax Act — Resolution of Parliament to approve draft Value Added Tax (Amendment of Schedules 1 and 3) Order	159	1655 - 1657
Health and Citizen Security Levy Act — Resolution of Parliament to approve draft Health and Citizen Security Levy Act (Amendment of Schedule 3) Order	160	1659 - 1661
Value Added Tax Act (Amendment of Schedule 3) (No. 3) Order	161	1663
Value Added Tax Act (Amendment of Schedule 3) (No. 4) Order	162	1665 - 1666
Value Added Tax Act (Amendment of Schedule 3) (No. 5) Order	163	1667
Value Added Tax Act (Amendment of Schedules 1 and 3) Order	164	1669 - 1670
Health and Citizen Security Levy (Amendment of Schedule 3) Order	165	1671- 1672
Legal Profession (Eligibility) (Ashley Tamerra Mair) Order	166	1673
Price Control (Amendment) (No. 15) Order	167	1675 - 1676
Excise Tax (Amendment of Schedule 1) (No. 16) Order	168	1677 - 1678
Income Tax (Exemption) (No. 2) Order	169	1679
Tourism Development (Bay Gardens Limited) (Bay Gardens Inn) Order	170	1681 - 1682
Tourism Development (Bay Gardens Limited) (Bay Gardens Beach Resort and Spa) Order	171	1683 – 1685
Legal Profession (Eligibility) (Symone Michelle Mayhew) Order	172	1687
Saint Lucia Parliament — Proclamation Dissolving Parliament	173	1689
Saint Lucia Parliament — Proclamation Appointing Day for General Elections	174	1691

NAME OF STATUTORY INSTRUMENTS	S.I. NO.	PAGE NO.
Excise Tax (Amendment of Schedule 1) (No. 17) Order	175	1693
Revised Edition of the Laws of Saint Lucia (Rectification of Errors) (No. 2) Order	176	1695 – 1696
Value Added Tax (Amendment of Schedule 1) (No. 3) Order	177	1697
Customs (Service Charge) (Amendment of Schedule) (No. 3) Order	178	1679 - 1700
Tourism Development (Lakay Inc.) Order	179	1701 - 1703
Income Tax (Exemption) (No. 3) Order	180	1705
Saint Lucia Air and Sea Ports Authority (Seaport Tariff) (Amendment) Regulations	181	1707 - 1708
Price Control (Amendment) (No. 16) Order	182	1709 - 1710
Excise Tax (Amendment of Schedule 1) (No. 18) Order	183	1711 - 1712
Tourism Development (5 DORS Investment Inc.) Order	184	1713 - 1715
Tourism Development (Hoku Homes Inc.) Order	185	1717 - 1719
Tourism Development (Anatus Taxi & Tours) Order	186	1721 - 1723
Tourism Development (Andrew Taxi Services Limited) Order	187	1725 - 1727
Tourism Development (Authentic Transfers) Order	188	1729 - 1731
Tourism Development (Be_Taxi SLU) Order	189	1733 - 1735
Tourism Development (The Chavaz Experience Inc.) Order	190	1735 -1739
Tourism Development (David's Taxi Service) Order	191	1741 - 1743
Tourism Development (Darcheville Holdings Inc.) Order	192	1745 - 1747
Tourism Development (Elite Excursions & Transportation Services) Order	193	1749 - 1751
Tourism Development (Ferdinand International Inc.) Order	194	1753 - 1755
Tourism Development (JTB Limited) (No. 2) Order	195	1757 - 1759
Tourism Development (JTB Limited) (No. 3) Order	196	1761 - 1763
Tourism Development (Montete Cottages) Order	197	1765 - 1767
Tourism Development (Parasol Nature Adventures) Order	198	1769 - 1771
Tourism Development (Stewart's Executive Transfers and Tours Limited) Order	199	1773 - 1775
Tourism Development (Things To Do 758) Order	200	1777 - 1779
Tourism Development (VW Voyages SLU) Order	201	1781 - 1783
Tourism Development (Venture ATV) Order	202	1785 - 1786
Legal Profession (Eligibility) (Asif Adam Hosein-Shah) Order	203	1787
Legal Profession (Eligibility) (Kimika Usam Ashley Osborne) Order	204	1789
Tourism Incentives (Kenneth Phillip) Order	205	1791 - 1793
Tourism Incentives (Networks Inc.) Order	206	
Fiscal Incentives (DG Farm Incorporated) Order	207	1799 - 1800
Tourism Development (Amendment of Schedule 2) Order	208	1801 - 1802
Immigration (Waiver of Fee for Extension of Permit) (No. 2) Order	209	1803
Fiscal Incentives (Glace Motors Limited) (Amendment) Order	210	1805
Saint Lucia Parliament – Appointment of Session of Parliament.	211	1807 - 1808
Alien Landholding (Licensing)(Exemption)		
(Joel Steffon Wallace) Order	212	1809

NAME OF STATUTORY INSTRUMENTS	S.I. NO.	PAGE NO.
Alien Landholding (Licensing)(Exemption)		
(Leyland Andre Charles) Order	213	1811
Fiscal Incentives (KM2 Solutions St.Lucia, Ltd.) Order	214	1813-1814
Price Control (Amendment) (No. 17) Order	215	1815-1816
Excise Tax (Amendment of Schedule 1) (No. 19) Order	216	1817-1818
Value Added Tax Act — Resolution of Parliament to approve draft Value Added Tax (Amendment of Schedule 1) (No. 3) Order	217	1819-1820
Value Added Tax Act — Resolution of Parliament to approvedraft Value Added Tax (Amendment of Schedule 2) Order	218	1821-1823
Value Added Tax (Amendment of Schedule 1) (No. 3) Order	219	1825
Value Added Tax (Amendment of Schedule 2) Order	220	1827
Customs Duties (Amendment of Schedule 4) (No. 3) Order	221	1829-1842
Customs Duties (Amendment of Schedule 4) (No. 4) Order	222	1843-1855
Alien Landholding (Licensing) (Exemption) (Rishma Ramnarace-Joseph and Warren Jason Andrew Joseph) Order	223	1857
Fiscal Incentives (Caribbean Metals Limited) Order	224	1859-1861
Income Tax (Exemption) (No. 4) Order	225	1863-1864

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